



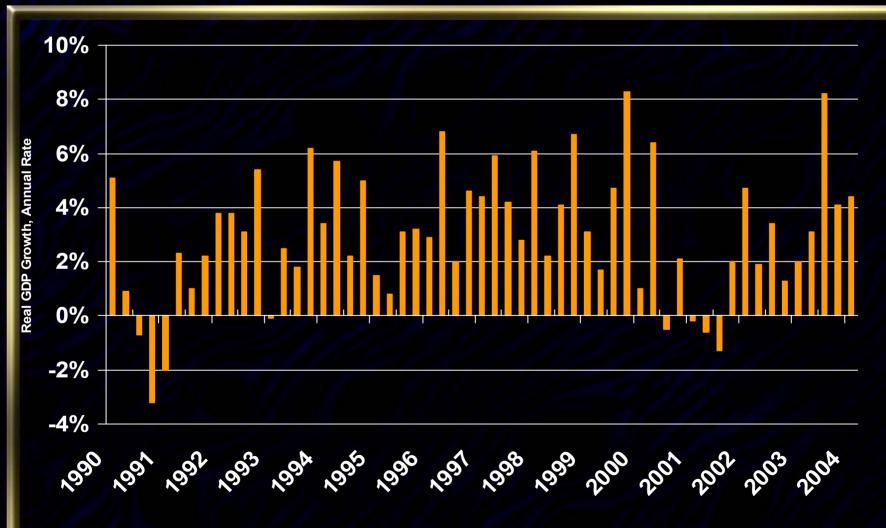
Industry and Economic Outlook

11th Annual Automotive Outlook Symposium June 4, 2004

Detroit Branch, FRB-Chicago

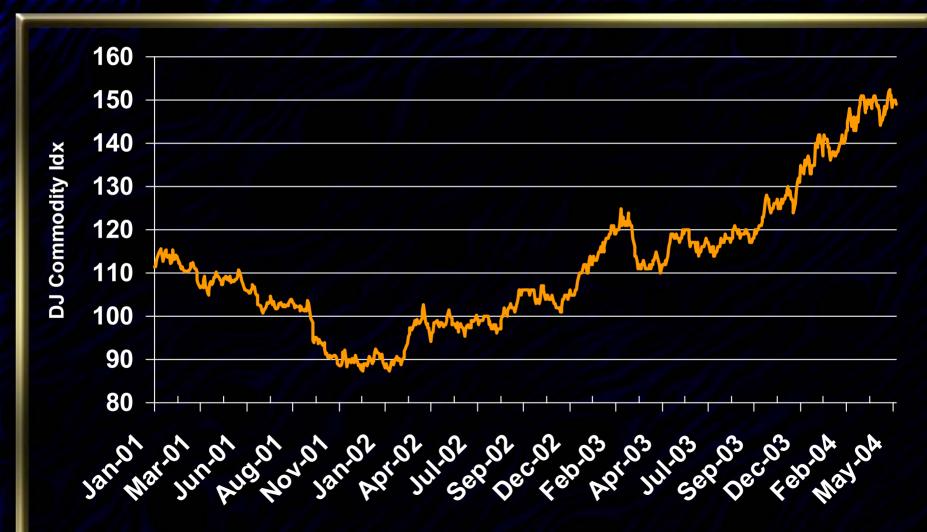
Paul Taylor, Chief Economist

Economic Growth Quarterly Real GDP Growth, Annual Rate



Source: Bureau of Economic Analysis

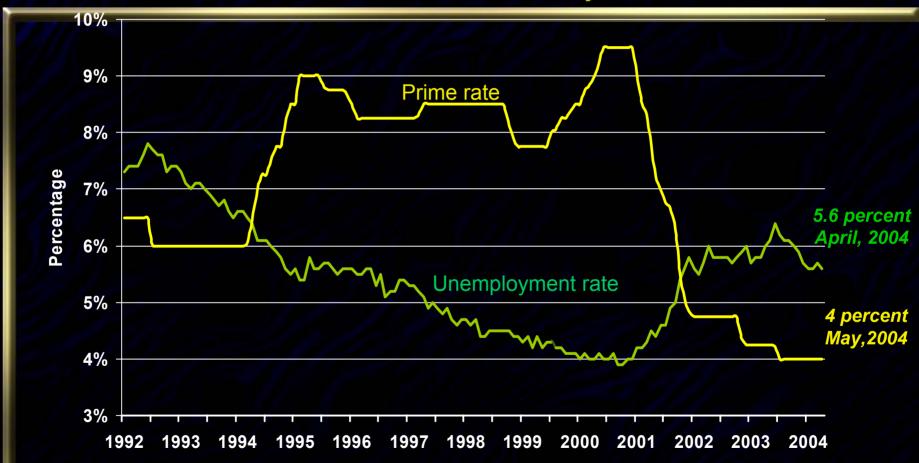
Commodity Prices Continue to Rise, a Sign of Underlying Strength in the World Economy (Dow Jones Commodity Index)



Source: Dow Jones

Unemployment Rates and Interest Rates

Unemployment was 5.6 % in April, Short term Interest Rates likely to Rise in the Second Half of this year



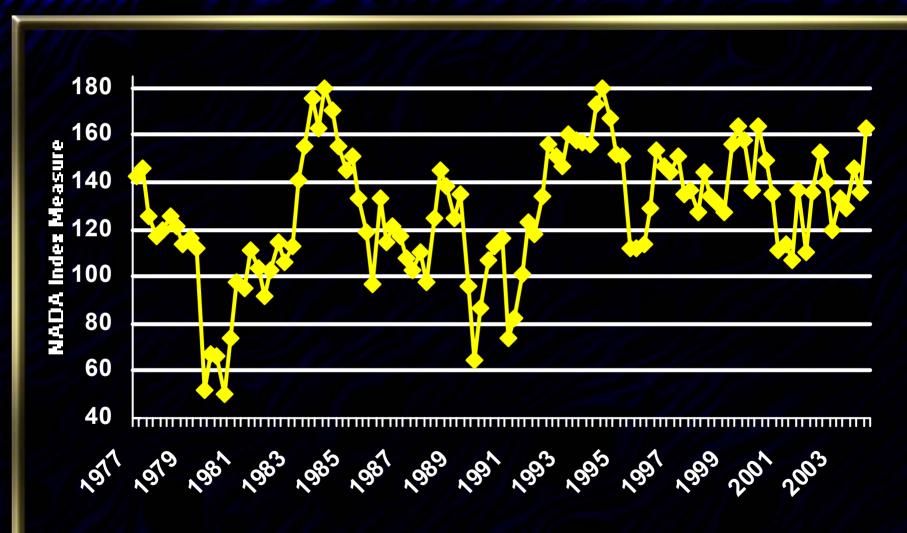
Source: Federal Rreserve, Bureau of Labor Statistics

Consumers Retain Adequate Confidence

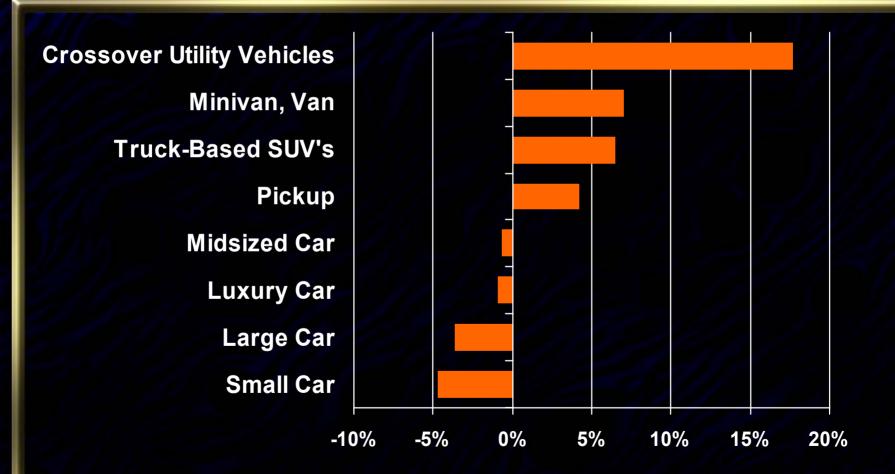
Conference Board's Consumer Confidence Index



NADA Dealer Optimism Index remains at Relatively Strong Levels

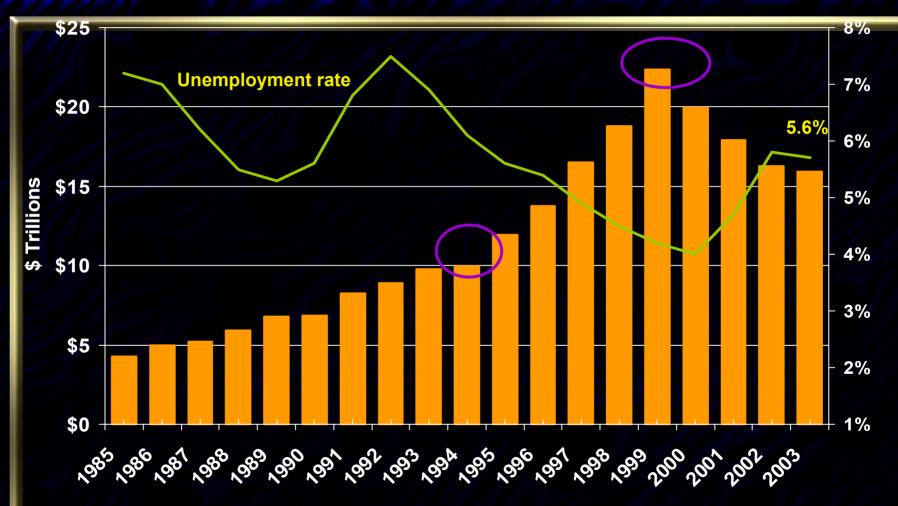


Crossover Utility Vehicle and Pickups Lead Sales, Year-to-Date April 2004



Source: Ward's Automotive

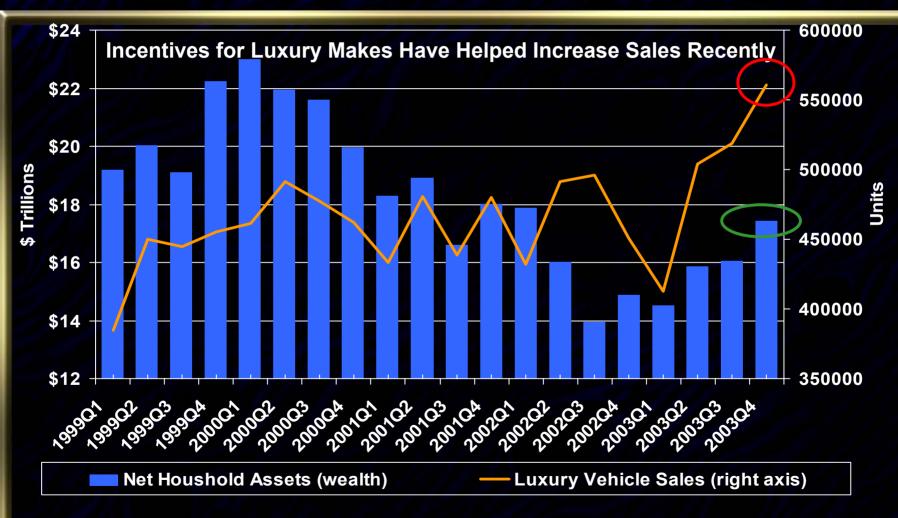
U.S. Household Net Financial Assets Doubled from 1994 through 1999 as Unemployment Fell



Source: Federal Reserve Flow of Funds Data, Z.I., Table L.10.

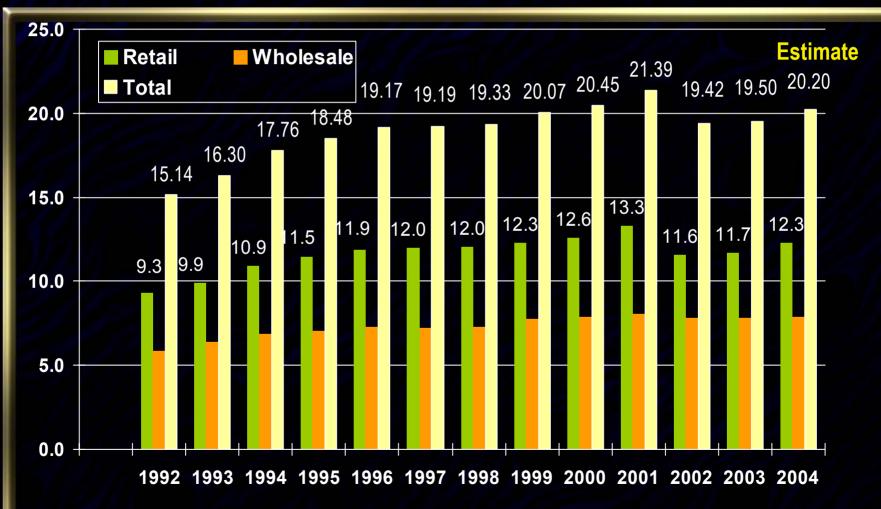
Luxury Vehicle Sales and Net Assets by Quarters

Net Household Assets = Total Financial Assets - Total Liabilities



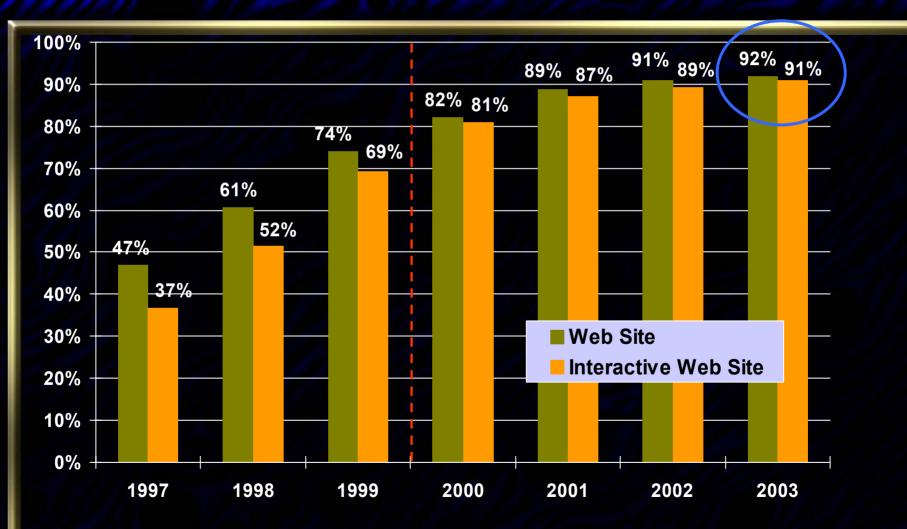
Source: Federal Reserve Flow of Funds Data, Z.I., Table L.10.

Used Light Vehicle Sales by Franchised New Car Dealers, 1992 to 2004

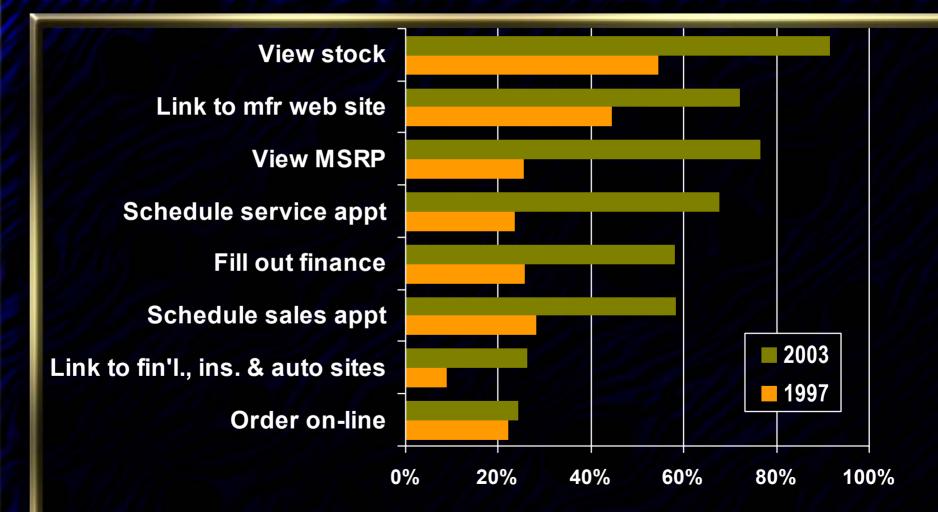


Source: NADA Industry Analysis

Dealerships with Web Sites 1997 to 2003



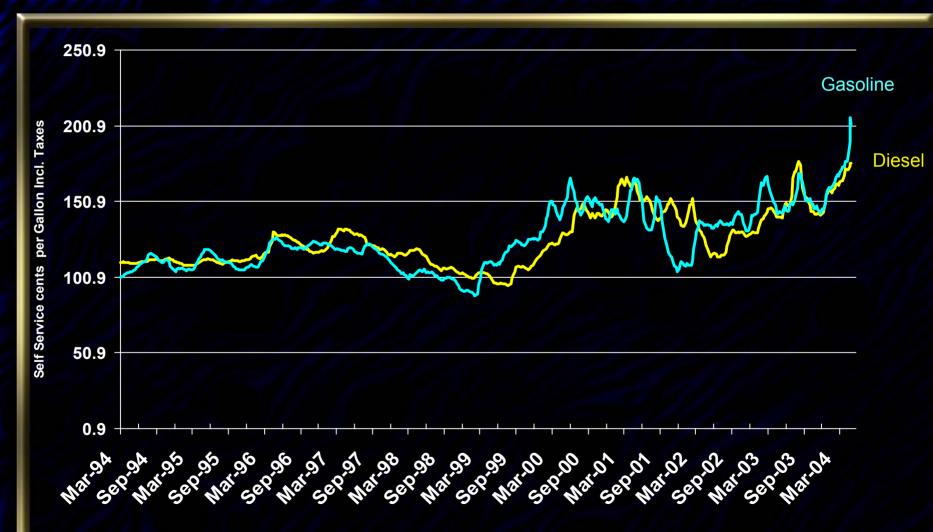
Services Offered on Dealership Web Sites



Contribution to Total Profit

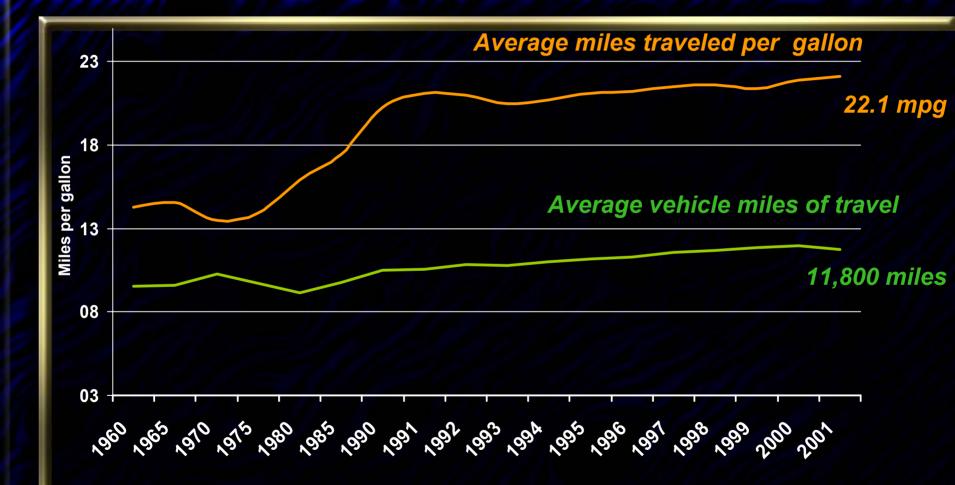


National Average Retail Gasoline and Diesel Price



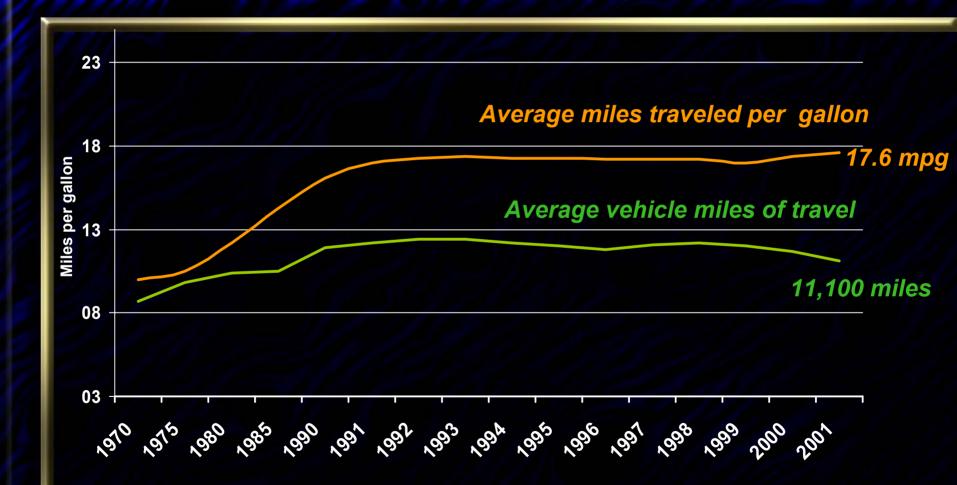
Source: Energy Information Administration

Passenger Cars



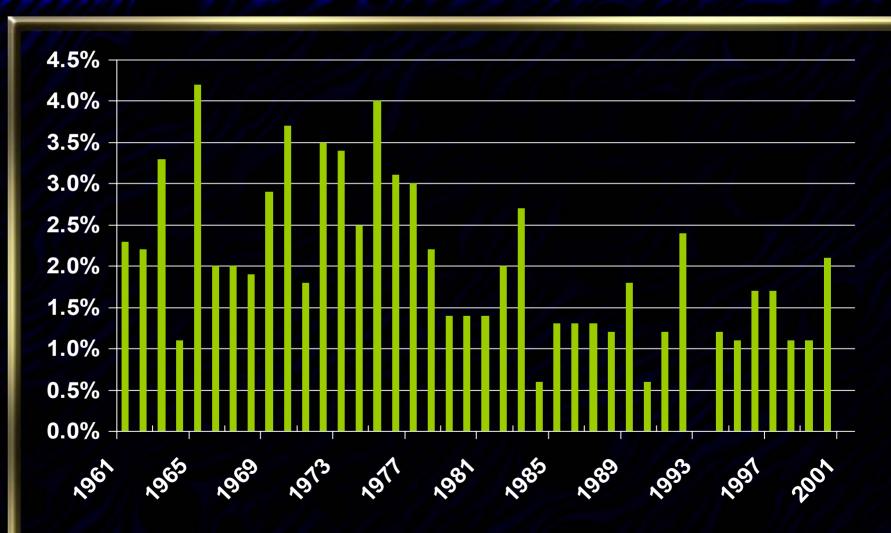
Source: 2003 National Transportation Survey

Light Trucks



Source: 2003 National Transportation Survey

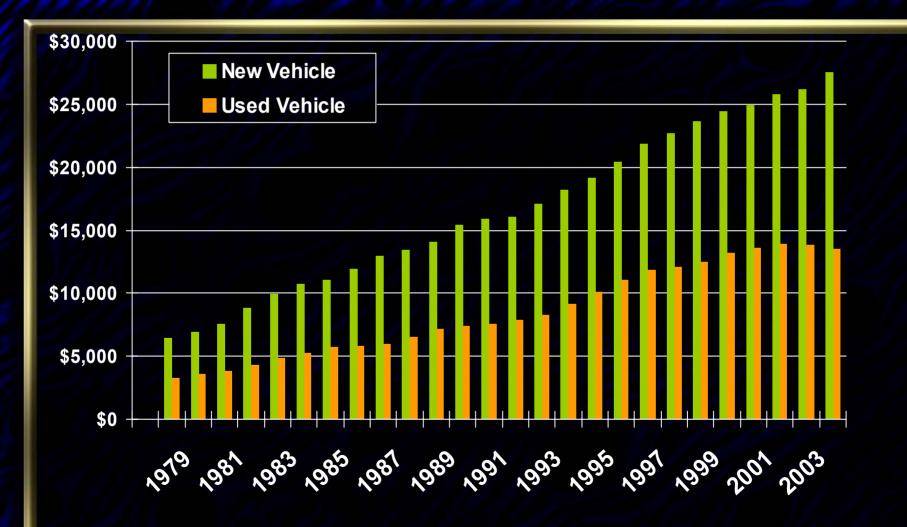
Growth in Licensed Drivers Annual Percentage Increase



Source: Department of Transportation

Average Transaction Prices

Franchised New Vehicle Dealerships, 1978 to 2003



Source: NADA Industry Analysis

NADA Official Used Car Guide-Eastern Edition Model Year 1998 Top Ten Values

| | Jul 2000 to Jul 2001 | | Jul 2001 to Jul 2002 | | Jul 2002 to Jul 2003 | | Dec 2003 to May 2004 | |
|-----------------------------------|----------------------|-----------|----------------------|-----------|----------------------|-----------|----------------------|-----------|
| | \$ Decline | % Decline |
| Accord 4DLX-4 Cyl | -\$1,925 | -12.3% | -\$1,900 | -13.9% | -\$2,450 | -20.8% | -\$850 | -9.5% |
| C1500 Pickup Fitsd Ext - V8 | -\$2,600 | -13.0% | -\$2,450 | -14.1% | -\$2,825 | -18.9% | -\$500 | -4.5% |
| Carmy 4D LE - 4 Cyl | -\$1,700 | -11.5% | -\$2,400 | -18.3% | -\$2,225 | -20.7% | -\$200 | -2.6% |
| Grand Caravan SE - V6 | -\$2,250 | -15.3% | -\$2,225 | -17.8% | -\$2,925 | -28.5% | -\$500 | -6.9% |
| Cavalier 4D - 4 Cyl | -\$1,300 | -13.7% | -\$1,650 | -20.2% | -\$1,950 | -29.9% | -\$275 | -6.8% |
| Civic 4DLX-4 Cyl | -\$1,350 | -10.4% | -\$1,825 | -15.8% | -\$1,550 | -15.9% | -\$475 | -6.3% |
| Escort 4D SE - 4 Cyl | -\$1,375 | -15.4% | -\$1,875 | -24.8% | -\$1,400 | -24.7% | -\$225 | -6.5% |
| Expedition XLT 4WD - V8 | -\$3,850 | -15.5% | -\$3,050 | -14.6% | -\$2,975 | -16.6% | -\$800 | -5.9% |
| Explorer 4WD - V6 | -\$3,750 | -18.7% | -\$3,025 | -18.5% | -\$3,100 | -23.3% | -\$575 | -6.4% |
| F150 Pickup Styleside XL - V8 | -\$1,925 | -13.1% | -\$2,150 | -16.8% | -\$1,775 | -16.7% | -\$575 | -6.6% |
| Grand Cherokee Laredo 4WD - 6 Cyl | -\$2,525 | -13.3% | -\$2,875 | -17.4% | -\$3,400 | -24.9% | -\$400 | -4.3% |
| Ram 1500 Pickup Sweptline - V8 | -\$2,225 | -13.9% | -\$2,650 | -19.3% | -\$1,675 | -15.1% | -\$500 | -5.9% |
| Ranger Pickup Styleside - V6 | -\$1,450 | -14.1% | -\$1,750 | -19.8% | -\$1,250 | -17.6% | -\$100 | -1.9% |
| Taurus 4DSE - V6 | -\$1,975 | -17.0% | -\$1,925 | -19.9% | -\$2,125 | -27.4% | -\$500 | -10.5% |
| Average | \$ (2,157.14) | -14% | \$ (2,267.86) | -18% | \$ (2,258.93) | -22% | \$ (462.50) | -6% |

NADA Official Used Car Guide-Eastern Edition Model Year 1999 Luxury Values

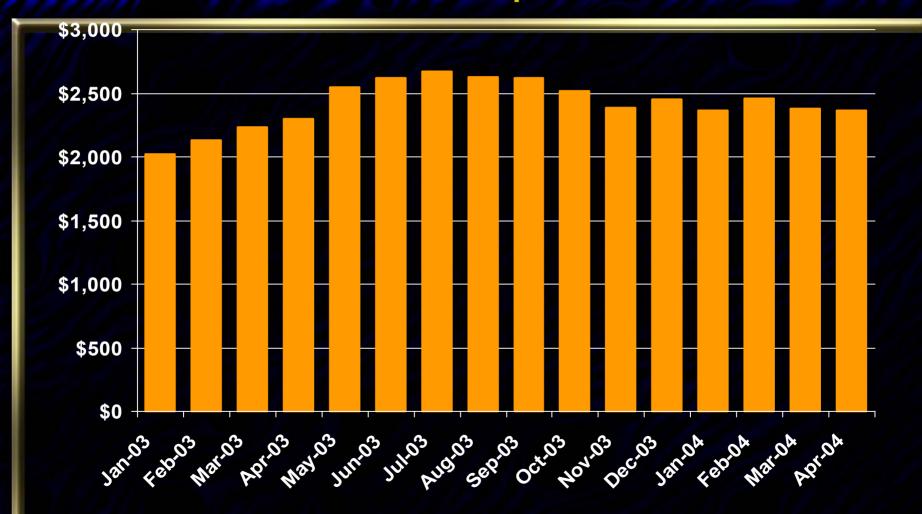
| | Jul 2000 to Jul 2001 | | Jul 2001 to Jul 2002 | | Jul 2002 to Jul 2003 | | Dec 2003 to May 2004 | |
|---------------------------------|----------------------|-----------|----------------------|-----------|----------------------|-----------|----------------------|-----------|
| | \$ Decline | % Decline |
| BMW 3-Series 318TI 2D | -\$2,800 | -12.5% | -\$3,400 | -17.3% | -\$3,450 | -21.2% | -\$975 | -8.7% |
| BMW 5-Series 528I 4D SED | -\$4,500 | -11.4% | -\$5,225 | -15.0% | -\$4,725 | -16.0% | -\$1,625 | -7.8% |
| BMW 7-Series 740I 4D SED | -\$4,490 | -8.9% | -\$9,975 | -21.7% | -\$6,700 | -18.6% | -\$1,950 | -7.7% |
| Audi A-8 4D SED V8 | -\$7,125 | -16.5% | -\$6,625 | -18.4% | -\$6,525 | -22.2% | -\$125 | -0.7% |
| Audi A-6 4D SED V6 | -\$3,775 | -12.0% | -\$5,100 | -18.5% | -\$5,100 | -22.6% | -\$1,955 | -13.7% |
| Audi A-4 4D SED V6 | -\$2,700 | -10.2% | -\$4,000 | -16.9% | -\$3,300 | -16.7% | -\$1,175 | -9.0% |
| Mercedes E Class 4D SED E320 | -\$5,350 | -12.2% | -\$6,150 | -15.9% | -\$4,775 | -14.7% | -\$1,800 | -7.6% |
| Mercedes S Class 4D SED S320V | -\$5,950 | -11.1% | -\$9,575 | -20.0% | -\$5,675 | -14.8% | -\$1,450 | -5.4% |
| Volvo S80 4D SED | -\$4,275 | -12.1% | -\$4,700 | -15.1% | -\$4,475 | -16.9% | -\$1,925 | -10.7% |
| Jaguar XJ8 4D SED | -\$5,800 | -13.2% | -\$6,575 | -17.2% | -\$5,575 | -17.6% | -\$825 | -3.9% |
| Cadillac Deville 4D SED V8 | -\$3,275 | -12.4% | -\$3,350 | -14.5% | -\$3,775 | -19.1% | -\$1,175 | -9.0% |
| Lincoln Town Car 4D SED Cartier | -\$3,200 | -11.4% | -\$3,425 | -13.8% | -\$4,100 | -19.2% | -\$1,150 | -7.6% |
| Lincoln Continental 4D SED | -\$3,875 | -14.6% | -\$5,050 | -22.3% | -\$3,325 | -18.9% | -\$950 | -8.2% |
| Lexus ES 300 4D SED V6 | -\$3,025 | -10.1% | -\$4,500 | -16.8% | -\$3,525 | -15.8% | -\$525 | -3.2% |
| Lexus LS 400 4D SED | -\$5,625 | -11.8% | -\$7,550 | -17.9% | -\$4,975 | -14.4% | -\$1,725 | -6.6% |
| Infinity Q45 4D SED | -\$4,675 | -12.8% | -\$5,400 | -16.9% | -\$4,650 | -17.5% | -\$850 | -4.5% |
| Average | \$ (4,402.50) | -12% | \$ (5,662.50) | -17% | \$ (4,665.63) | -18% | \$ (1,261.25) | -7% |

Pay to Play: Average Incentives Increase 2002-2003



Source:Autodata Corp

Average Manufacturer Incentive per Vehicle Sold in the U.S. Jan 2002- Apr 2004



Source: Edmunds.com

Pay to Play: Average Incentives April 2004



Source:Edmunds.com

