

#### **Cashless Vending**

# Jim Turner<br/>VP Intelligent Vending





Intelligent Vending





**Laundry Services** 





Unattended Business Centers



VendingMiser® CoolerMiser™

**Energy Management** 

**NASDAQ: USAT** 

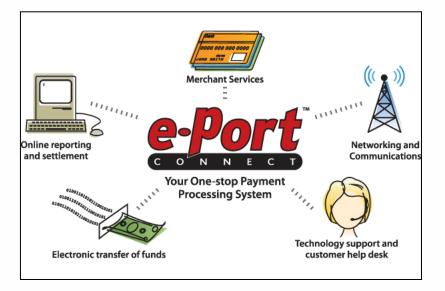


## G6 e-Port®





### e-Port Connect



#### The Vending Industry Today



- 8 million vending machines in US
- \$46 billion industry, predominantly cash only
- Sales flat/down over past several years
- Against rising costs of products and operational expense
- Against negative image:
  - Out of stocks
  - Out of change
  - Correct change only
  - Bills not accepted.
- Against high rate of vandalism & theft

#### **Critical Need for Sustainable Growth**



- Profit margins now down to below 2% (NAMA)
- Vending operators have to increase prices
- But typically price increases over \$1 result in dramatic sales decline
- Consumers demanding more variety; healthier, typically more expensive products
- But their suppliers, beverage and snack food companies, want to increase sales volume

#### **Comparison to Quick Service Restaurants**



- Facing similar problems to vending:
  - Flat sales, negative image, need to expand variety of products
- MasterCard targeted McDonalds three years ago with credit/debit cards
- There was an immediate positive response:
  - McDonalds, Consumers & MasterCard benefited
- Customers purchased more with cards:
  - Increased average ticket by 35%
  - Speeded up service (inside and drive through)
- Increased revenue per restaurant by \$50,000 to \$80,000 (McDonalds)
- Today all QSR's take cards:
  - Most major chains reporting increased sales due to improved speed, convenience and new menu items.

#### **Driving Vending to the Tipping Point**



- USA Technologies experience:
  - The only end-to-end solution provider.
- Learn from past experience:
  - Introduction of the \$ bill validator
- Introduction of contactless cards in 2005
- AMEX technical test in New York
- MasterCard PayPass targeting vending as a major new market opportunity.
- Target major brands in key markets to drive the industry to the tipping point.

#### **Driving Vending to the Tipping Point**



- First complete market deployment:
  - Philadelphia Coca-Cola identified target channels for cashless vending
- Card associations & banks support small tickets with consumer education & marketing
- USA Technologies delivers key enabler to commercialize cashless in vending:
  - e-Port Connect settlement engine
- 5,000 e-Port G6 units deployed in multiple markets:
  - Bottlers & major vending companies

#### **Applying Learnings & Success Stories**



- Consumers buy more with Credit & Debit cards:
  - Average ticket increases by 32% (same as QSR's)
  - Buy more expensive items (16 cents more expensive)
  - Buy multiple items (2, 3 or 4 vends at a time)
  - Today 20% of people buy with cards
  - Higher the vend price the higher the usage
  - Similar for all types of products (Beverage, snack & food)
  - Allows purchase when coins jammed or bills not accepting
- Strong acceptability in certain channels:
  - Entertainment, travel, college/university, hotels, military, white collar business
- Number 1 benefit to the industry is price elasticity

#### **Forward Projections**



- Credit/Debit grew 1 trillion in last 5 years:
  - Projected to grow 2 trillion in next 5 years (Nilson Report)
  - Predominately in small value transactions (less than \$25)
- Debit now exceeds credit in number of transactions and used
   6 times as often
- Major growth opportunity for the vending industry
- Helps the industry improve level of customer service and image.

#### **Forward Projections**



- Other unattended point of sale opportunities:
  - Parking, taxicabs, tollbooths, laundry
- New payment technologies & products:
  - Cell phones (NFC), hotel room keys, stored value
  - Loyalty points, electronic coupons
- Early adopters will obtain substantial competitive advantage
  - MasterCard, Cadbury-Schweppes, Coke United among the first
  - More to be announced in weeks/months ahead



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