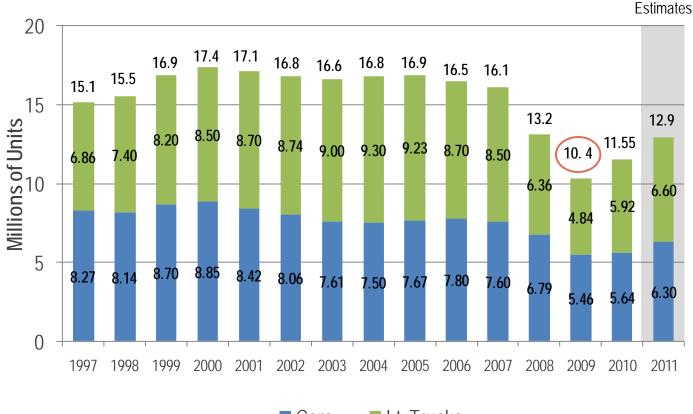
Presentation to the 18th Annual Automotive Outlook Symposium

Federal Reserve Bank of Chicago - Detroit Branch June 3, 2011

Paul Taylor, Ph. D. NADA Chief Economist National Automobile Dealers Association McLean, VA

Light-Vehicle Sales at 12.9 Million Units for 2011 11.55 Million Units in 2010



Cars Lt. Trucks

Source: NADA Industry Analysis

Hybrid Sales Continue to Fall

to 315,688 in 2008, 290,232 in 2009, and 274,462 in 2010

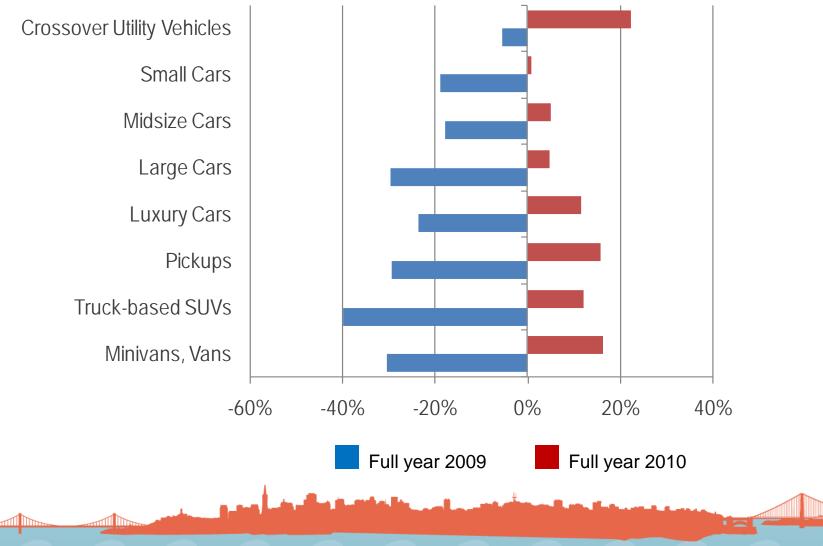
400,000 GM 350,000 Nissan 300,000 Ford 250,000 Jnits Honda 200,000 Toyota 150,000 100,000 50,000 0

Source: R. L. Polk, Ward's Automotive

Recovery from Sales Decline in 2010 over 2009

Faster Pace for Sales Expected in 2011

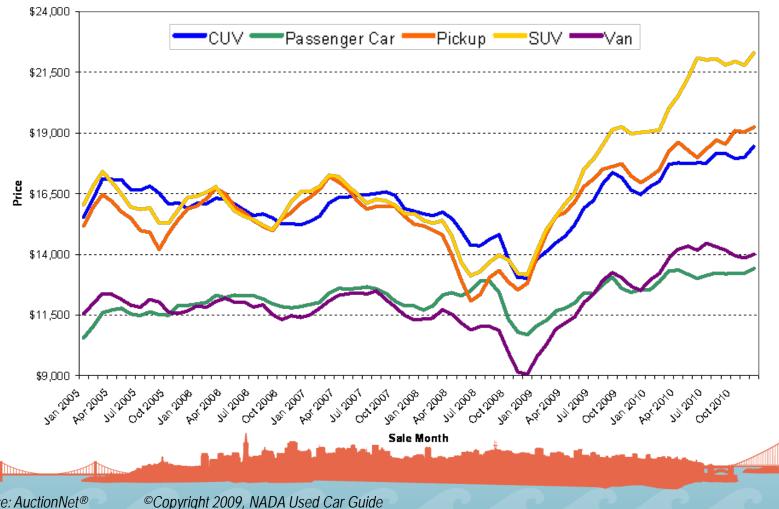
Crossovers/Pickups led 2010 Percentage Sales Gains, Full Year 2010 over 2009



Source: Ward's Automotive

Average AuctionNet Price by Segment for 1- to 5-Year-Old Used Vehicles, 2005-2011

Average AuctionNet segment price 1- to 5-Year old vehicles



Source: AuctionNet®

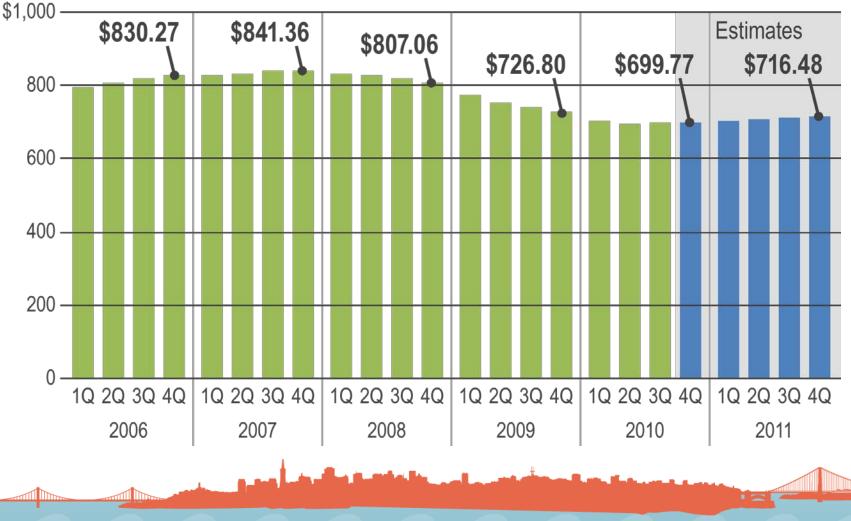
Dealership Performance Improves Under Pressure in 2010

| | 2007 | 2010 |
|---------------------------------------|--------------|--------------|
| Total sales | \$33,379,501 | \$31,240,140 |
| Net pretax profit | 1.50% | 2.10% |
| Floorplan expense per new retail unit | \$167 | (\$39) |
| Net debt-to-equity ratio | 1.41 | 0.97 |
| Current ratio | 1.9 | 1.39 |
| Service & parts absorption | 51.90% | 59.60% |
| Return on equity | 22.00% | 24.80% |

Source: NADA Average Dealership Profile

U.S. Auto Loans Outstanding

Quarterly totals, in billions



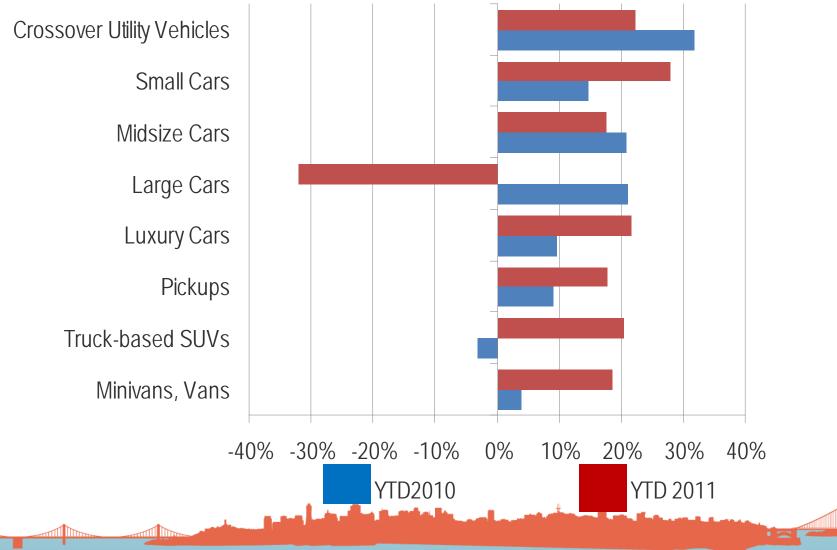
Sources: Equifax; Moody's Analytics

Change in Retail Registrations for the Detroit Three Buick and Ford Outperform the Market Trend in 2010

| | 2007 | 2010 | Change |
|------------------|------|------|--------|
| Chevrolet | 387 | 311 | -20% |
| Buick | 56 | 58 | 3% |
| GMC | 194 | 153 | -21% |
| Cadillac | 123 | 108 | -12% |
| Chrysler | 111 | 46 | -58% |
| Jeep | 143 | 105 | -27% |
| Dodge-Ram | 254 | 166 | -35% |
| Ford | 385 | 368 | -4% |
| Lincoln | 82 | 56 | -31% |
| Industry Average | 322 | 286 | -11% |

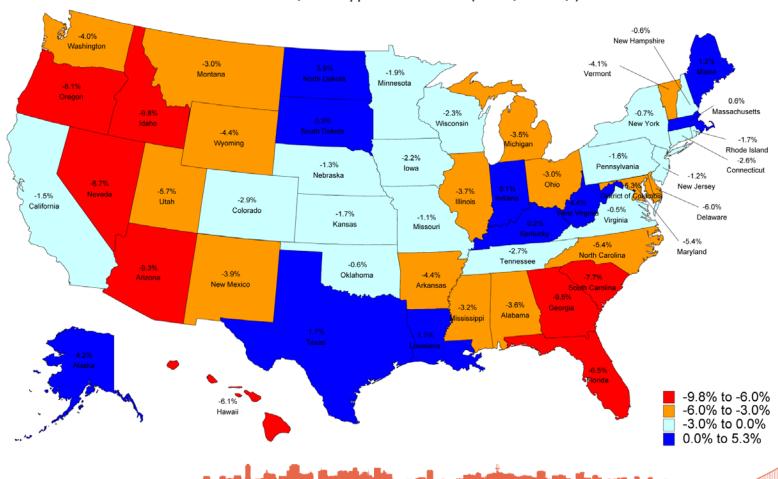
Source: Automotive News Data Center and RL Polk & Co.

Percentage Change in Light Vehicle Sales First Five Months Momentum during 2011



Source: Ward's Automotive

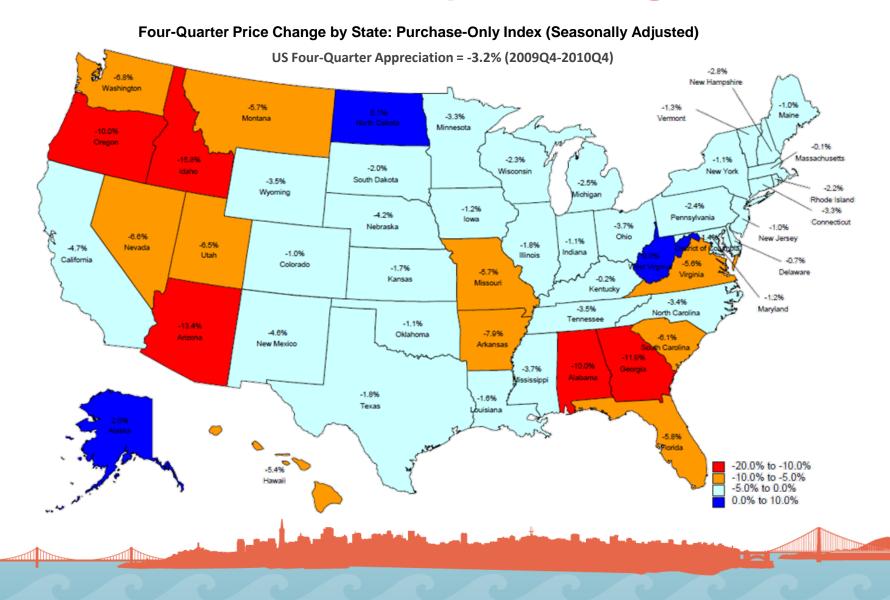
Third Quarter, 2010 The Double Dip of Modest Housing Prices



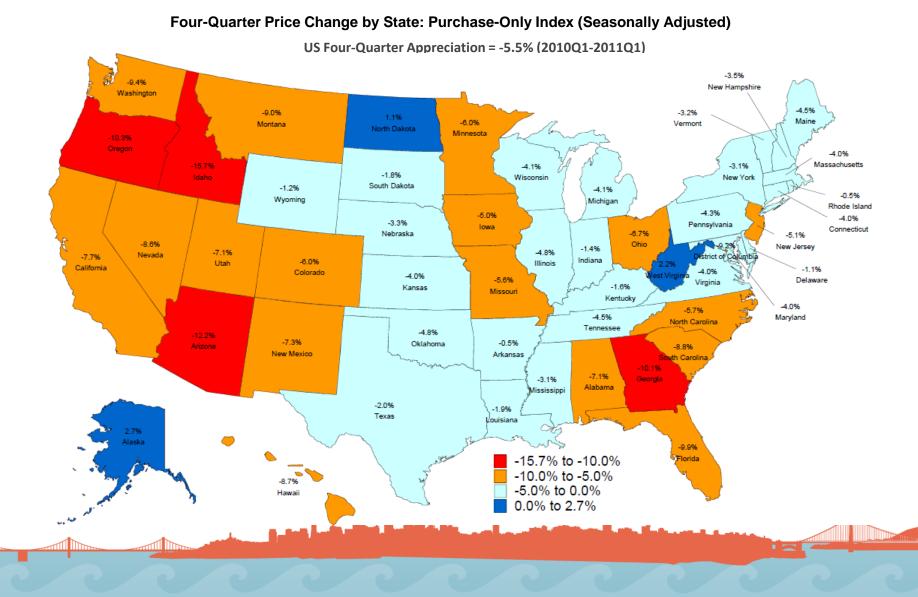
US Four-Quarter Appreciation = -3.2% (2009Q3-2010Q3)

Four-Quarter Price Change by State: Purchase-Only Index (Seasonally Adjusted)

Fourth Quarter, 2010 The Continued Double Dip of Housing Prices



First Quarter, 2011 The Accelerated Double Dip of Housing Prices



Nearly All Regions Show An Accelerated Double Dip of Housing Prices

