Question 1

People Centric Model

Driven by our Bank's vision

We Serve was an internal branding campaign used to launch the Bank's new vision and strategies. The brand was launched in 2008 and refreshed in 2011

Goals

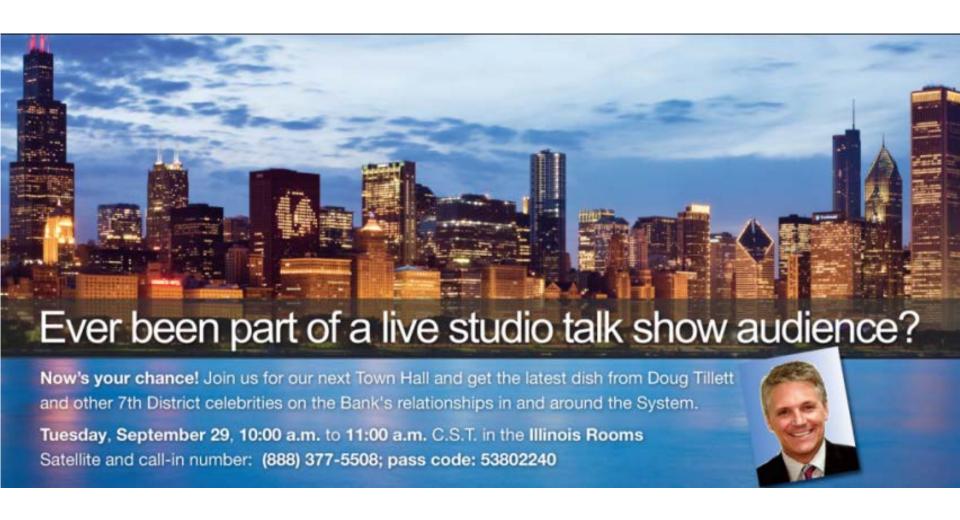
- Develop a bold visual identity for the Bank's new vision
- Build on pride people feel working for the Federal Reserve
- Make clear the line of sight between individual and overall Bank success



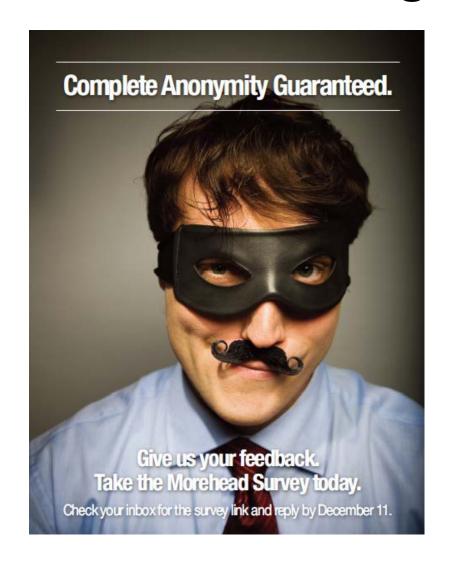


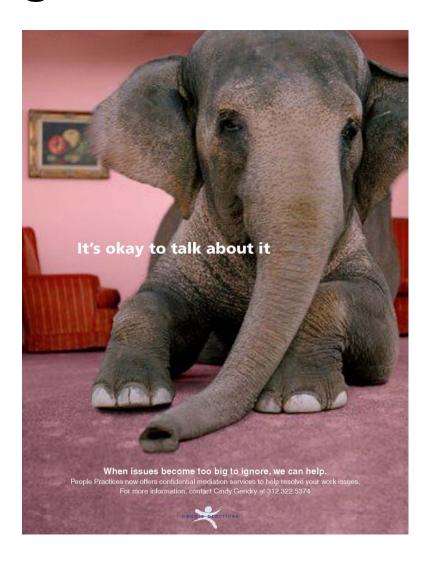


Move over David Letterman...



Creative Messaging







- •Connect the dots between employees' work and strategic direction/mission
- •Support culture in which employees feel like valued contributors; fosters camaraderie and connection
- •Educate employees about the Fed's roles and current issues

ITS/Public Information Help Treasury Explore Link between Debt Collection And the Economy





- Communicate messages through employees' stories
- •Translate into real messages; provide context
- •Link stories across channels
- Make it fun

2011-2012 Strategic Direction

First Translation

2011-2012 Strategic Direction 1. Ensure Excellence in Our Work HPO 1 HPO 2 HPO 3 2. Serve as a Source of Leadership to the System HPO 4 HPO 5 HPO 6 HPO 7 3. Invest in an Exceptional Workforce HPO 8 HPO 9 4. Strengthen our Connections with the Public HPO 10 HPO 11

Launch



Context



Storytelling



go to video clip of Andrew

mms://l1mavp02/fedvideo/public/Strategy_Communications/Andrew Final1.wmv

Question 2

The Skinny

Skinny [Skinn'y] n 1. As in the "office" skinny or "lowdown." Information gleaned from the employee underground or through other informal means. Helpful tidbits often overlooked on 7Net. 2. What management forgets to tell you and/or other info you're already supposed to know. 3. A low-cal sandwich offered by Potbelly's made with 1/3 the carbs of their regular sandwiches.



The World According to Stephen Colbert

Go way to the time machine, back when you were a tyke. Remember how your parents watched the nightly news and your mom had a secret crush on Day winkly. Time have certainly changed. According to a recent poll, 21% of people between the ages of 18 and 29 cited the Internet as their primary was seed, for yed by The Daily Show and The Colbert Report. People now get their news from nontraditional sources that's undeniably lighter than the properties of the prope

Hello Mr. Chips!

Admit it, you've always secretly fantasized about long a searche one of this concey you back was 1) You love being a Central Banker, and 2) Your Big Fat Fed Paycheck;) Now you can have it all! Junior Achievement ood a search the grade-school tots at Henson Elementary School the basics of money for an hour every Friday morning from April 4 three tables of your point have the training? No biggie. JA will train you, plus provide all the teaching materials you'll need to mold the candy-splurging tots to be in a right great of Rockefellers. And in case you were wondering - the Bank takes care of transportation there and back. Sound enticing? Just call Nat Kingpins 13 1822 4023 or click here.

Weekly Obligatory Bureaucratic Reminder

Attention Fed Blue-Light Shoppers! If you have any funds left in your 2007 Flexible Spending Account (FSA), you'll need to use them by March 1 risk giving it back to The Man. In case you missed it on 7Net, you can use your 2007 FSA to pay eligible health care expenses incurred through March 15, 2008. Eligible expenses include eyeglasses, prescription drugs and certain over the counter medicines (flu meds, anyone?). So if you want to take care of that nagging tennis elbow or buy yourself a new pair of D&G eye-frames, you'll need to act fast. Not sure how to make a claim? Trust us, you're not alone. Just print and complete the SHPS FSA Claim Form on the Smart Benefits web site, and get it mailed by March 31. For more info, click here.

Skinny Backlash...

Send Send and File		nd File	Save as Draft Delivery Options
			Internal FR Restricted FR Restricted Controlled FR Treasury SBU Remove Labels
		<u>To</u> :	Lynn Benjamin <lynn.m.benjamin@chi.frb.org>,</lynn.m.benjamin@chi.frb.org>
		Cc:	
		Bcc:	
		Subject:	Regarding Today's Skinny

Dear Ms. Benjamin,

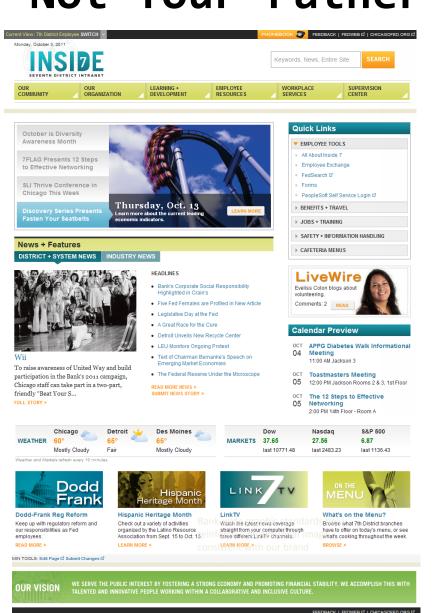
I was deeply offended by a reference in today's Skinny. Please do not refer to our Bank accountant's as "bean-counters." I find this term very derogatory, as well as extremely unprofessional. Surely your team can find better uses of their time than writing offensive newsletters. if possible, I would like to opt out of this publication. It is a disgrace to the Bank and a sacrilege to the Federal Reserve's reputation.

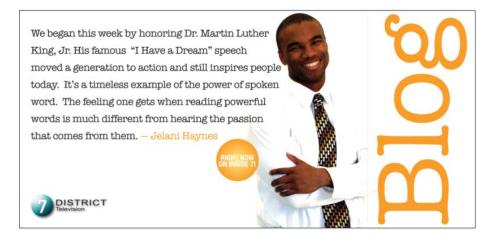
Sincerely,

Douglas Black Chief Accounting Officer The Federal Reserve Bank of Chicago

-

Not Your Father's Intranet





Social media tools such as blogs help keep our employees better connected to the bank

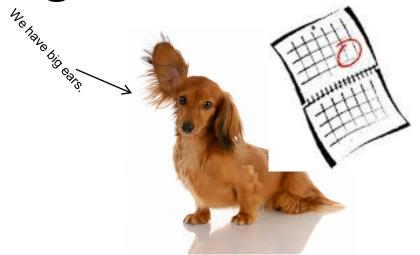
Question 3

People, Planning, Processes

Every Tuesday we meet to plan the editorial calendar for the 12L Portal and discuss other channels. Draft preliminary12L Times calendar at the beginning of the year—with quarterly planning meetings.

News Sources:

12L correspondents each office Performance Reports Our big ears Business areas Bank committee projects Employee engagement survey Employee Forum



Channel Recap:

- •12L Times employee newsletter
- •I2L Portal daily story
- Monday Morning Report
- Management Briefing
- •E-Boards
- •Media On Demand
- ECONversation
- Town Halls
- •Employee Appreciation Week

New in 2012:

- •12L Times moves online
- •Redesigned 12L Portal with social medial tools

Editorial Planning

The method behind our madness...

Every Monday morning, our staff huddles together to plan our editorial calendar for all of our web and print channels. This helps ensure message integration across all our channels

Push and Pull Channels:

- Inside 7 (our Bank intranet site)
- Social media channels:
 - LiveWire (employee blog)
 - View From Here (officer blog)
- 7Dtv (our internal television network)
- The Skinny (our weekly newsletter)
- Face-to-face touch points:
 - Town halls
 - Discovery Series
 - Spirit Day



Communication Network

Connecting the dots

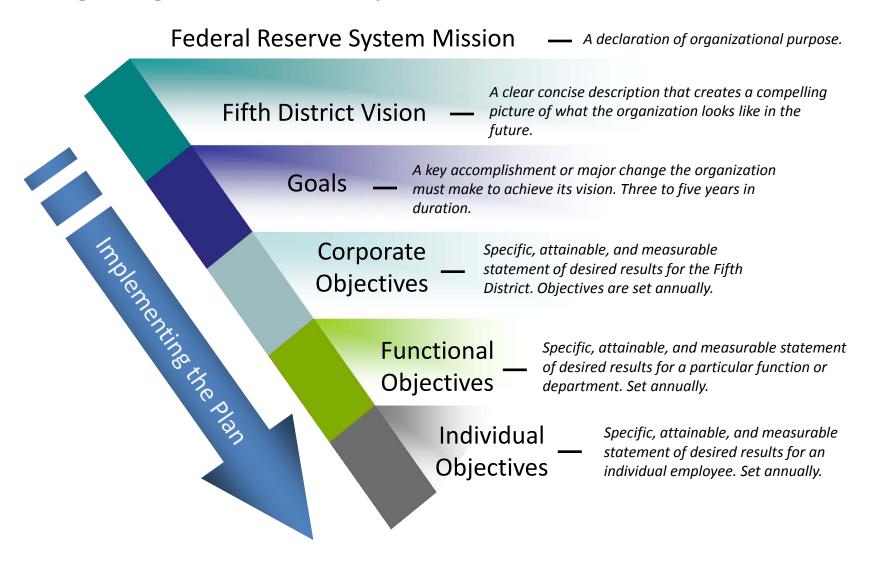
The Chicago Fed is a pretty big place. There's news happening in every department. To help keep us better connected to the Bank, we created a comprehensive communication network that includes Central Points of Contacts for our power users.

Network Objectives:

- 1. Improve comprehensive reporting of Bank news
- 2. Provide proactive communication consulting
- 3: Solicit continuous feedback from our power users



Strategic Alignment Road Map



Question 4

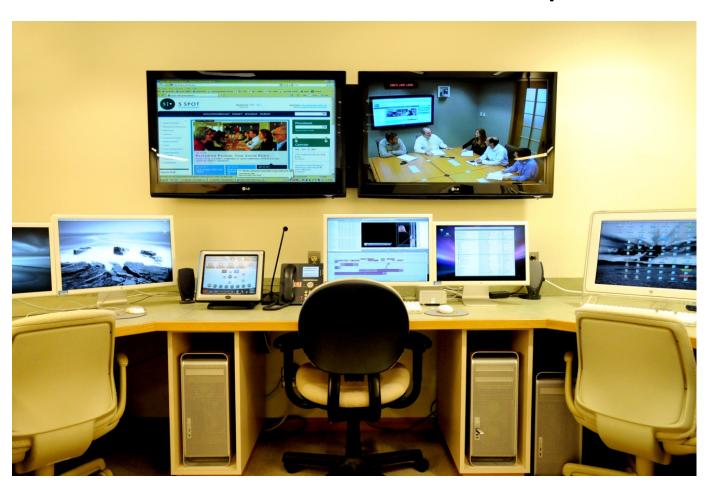
Usability Lab

• Since March 2010, we have conducted 25 studies; (more than 215 employees have participated)



Observation Lab

Stakeholders observe from soundproof lab



Myth: All Auditory



MythUnderstanding



Question 5

Say hello to your future!

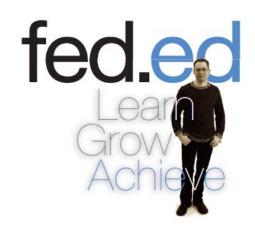
fed.ed

Internal Communications partnered with Human Resources to launch fed.ed, a one-stop training program that houses all of the Fed's learning and development training activities under a unified brand. fed.ed launched October 2010.

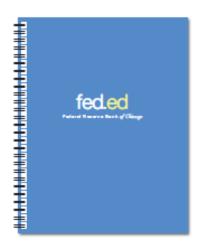
Goals

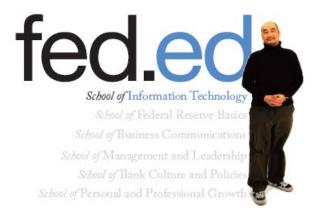
- Inspire staff to develop professionally and grow their career
- Heighten awareness of Bank-wide learning and training programs
- Promote Bank core competencies
- Create a unified brand identity for all Bank offered training

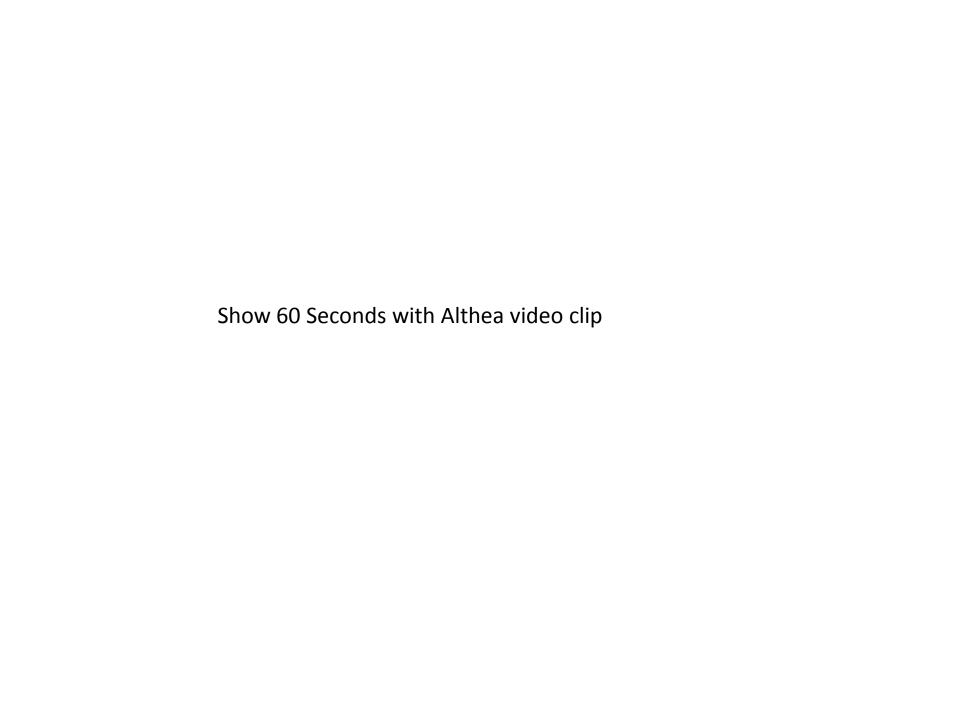












Achievements, Cultural Values

12L TIMES
FEDERAL RESERVE BANK OF

Issue 2: 2011

Innovation at Work

her a lew minutes ultime with Search and strategic unit of Police's Services, its says to oversees the support and strategic unit of Police's Services, its says to hink's you're in a business school incubator. Over the past lew years, Police Services has launched numenous innovations that are receiving national notice. The tensionmation began with Vice President and District Police Chiel Doze Tresmontans arrival in 2004. "Doze's vision," according to Matra, "broadened the way Police Services sees itself and how we can be more active, engaged, and integrated participants in the Balan and the System's.

Initially this vision focused on internal projects such as standardization of procedures, manuals, spernal orders, and "even the way police officers looked," says Marta. Now, the focus is external, driven by a forward-thinking strategy that is integrating new technologies and process improvements adjustificant benefits including career development opportunities and System leadeship.

More than one dimensional

The Diversification Profitolio is an example of this forward-thinking approach. The intent is to diversily and broaden the Division's core mission with greater integration of Police Services into the Bank's culture and businesses. Marta asys, "Dave recognized that Police Services need to be viewed as more than one dimensional—more viable talent for the Bank, more integrated, if the meet ances," the Diversification Profitolic consists of the programs—the rested by committees made up of staff from all offices. Seattle Banch Police Chief Scott Passons, the Aufsteinig Committee's

Seattle Branch Police Chief Scott Parsons, the Marketing Committee's co-chair, is "enhulsastic and energized" by the project. Scott, who brings a 29-year career in law enforcement to his current role, says the broader view of Police Services is similar to what's taking place at other organizations and points out the retention benefits when recruits view the Bank as a "desirable place to work and spend a career, rather than a quick stop."

Districtwide Monitoring

The implementation of remote monitoring technology, over the past four years is one immovation receiving Systemiod attention. Policise technicians at the Sas Francisco Head Office use the technology to remotely back up the swing and grawayed shifts at the Seatler and Salt Lake City Branches and the Phoenix Processing Center from a newly constructed Central Communications Centet. While in the past officers were telented to the control center, now they can turn the cameas over to the Head Office and augment surveillance of their sites. The surveillance system also connects the Los Angeles Branch, of the sites. The surveillance system also connects the Los Angeles Branch, and the sites of the surveillance system also connects the Los Angeles Branch, as a configency back-up site for San Francisco by twate-end. Alarm and access control monotomic graphilities augment remote severing. A recently developed Districtivelie radio over4P network allows technicians to communicate with and dispatch policie offices on site.

District Saley and Compliance Nanager Jeff Alley, who, with the homegrown technical expertise of Mike Nagla and John Ng, withle partnering with Information and Technology Services (ITS), led the implementation effort says, "The technology augments the buildings security system and assists on-duty officers with more eyes on the video and alarm monitors." The video system can automatically linger an alarm with 100 percent accuracy for an intursion detected by certain carnera views, "something impossible for a human to do," adds Jeff. The technology also is a useful business continuity tool when unanticipated events happen. Police Services partnered with ITS to integrate the remote monitoring technology, a completely separate system, into the Bank's network.

Protection Officer Seandan Ng monitors activity from the San Francisco Head Office Central Communications Center.





Standing (Left to Right): Seandan Ng, Frank Lowe, Dave Tresmontan, Marta Posada Seated (Left to Right): John Ng, Mike Nagel

Setting the stage

A risource deployment efficiency study Marta envisioned resulted in setting the stage for the remote monitoring Central Communications Centre model. The study identified what activities required gans (and therefore, swon officers) with the goal of determining whether resources could be deployed more cost effectively using civilians for some activities, reducing of the Division's activities require a policy officer. Division management (District Police Chiefs Frank Lowe, Dan Kulusich, Tom Adams, Scott Parsons, and Karl Kjelstom piloted programs in San Francisco, Lox Angelse, Phoenix, and Sea at the using civilians to perform some law enforcement roles. "That's where the police technical program (personal yeal field the "white shift" program care in," says white. Boday, eviluins operate the new Central Communications in, "so white Study."

Dave and Senior Vice President Roger Replogle, who oversees Police Services, presented the business model to the Conflerence of First Vice Presidents, where it generated interest. Police Services is piloting a "buddy bank" project with the St. Louis Fed to use remote monitoring as a contingency back-up if either Reserve Bank's surveillance system is down. Other Reserve Banks visited San Francisco to loam about the model.

Incubating Innovation

Police Services is incubating a number of other innovations. In partnership with System and District information technology groups, the Division is identifying a physical access control system design and implementation approach for employee access using a PIV credental al highly source, interoperable personal IDJ. Another project, the Usability Study, involves evaluating where Police Services' activities intersect with other Bank business areas to investigate

mutually beneficial process improvement and cost-reduction opportunities. Along with all of these projects, Marta and other Division staff have extensive lists of projects on their desks. These projects, and all of the transformations shaping the Division, add up to an atmosphere that is making innovation work in Police Services now, and for the next idea.

Police Officer Turns IT Specialist

Former Federal Reserve Police Officer Mike Nagel, now a senior IT specialist in Police Services, reinvented his career when he stepped in to help implement remote monitoring technology in Police Services. Read his story on the 121 Portal.

Familiar 12L Portal Series

- •How We Work
- Welcome to the Fed
- Diversity Stories
- Healthy Living Profiles
- What's it like to...

How We Work

How We Work: Mike Nagel

Find out how former Federal Reserve Police Officer Mike Nagel, now a senior IT specialist in Police Services, reinvented his career when he played an instrumental role in the implementation of remote monitoring technology in Police Services. Read more about remote monitoring and other innovations in Police Services in the latest 12L Times.

How did you transition from police officer to IT specialist?

In 2002, I started taking database and computer programming courses. The courses gave me the skills I needed to take on my first technology project, which was to improve the Bank's quarterly badge access reports. After that, I became deeply involved with the Bank's video surveillance and access control systems, which required me to learn more about networking and system integration. As Police Services began using technology more and more, the department needed its own technical support team with a unique set of skills. This gave me the opportunity to make the transition from law enforcement to technical support.

What's it like to...



What's it Like to Own a Horse?

In the latest installment of this occasional series, **Kevin Kraynak**, a technical support specialist in Statistics, talks about what's it like to own a horse.

How did you come to own Puffa?

I was taking lessons in natural horsemanship, and Puffa was one of the lesson horses I rode. Puffa was well versed in the particular discipline I was studying, so she was a nice match for someone learning the basics. I worked exclusively with Puffa for almost a year, when the owner had to sell. I met with her and convinced her I would be perfect for Puffa. That was a year ago this past August, and I have not regretted my decision for a single moment.

Education



Catch Up with ECONversation

Missed ECONversation last week, or want a recap? In the latest presentation, Economic Research Vice President Mary Daly interprets why incoming data are giving "pause" for the economic outlook. She also answers a question she and her colleagues often receive these days: Is unemployment stuck at a high level the Fed and monetary policy can no longer help?



ECONversation provides a unique forum to get answers to questions on your mind about the economy and have a discussion with the presenter. If you didn't attend the latest ECONversation, view the program on <u>Media on Demand</u>.

Mark your calendars for the remaining ECONversations this year, which are scheduled for 30 minutes, starting at noon, Pacific Time, on the following dates:

Tuesday, September 13 Monday, November 14

What did you think of today's In the News story?

Do you have story ideas?

Tell us.

Fun



In the News Archive

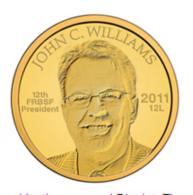
Search ITN

Search

District Vaults Make Room for New John C. Williams Dollar Coin

Cash custodians around the Twelfth District are clearing space in their vaults for the John C. William dollar coin, the first coin issued in the U.S. Mint's new Fed Presidents Collection. The dollar coins began circulating today.

The U.S. Mint's coin collections celebrate and honor American people, places, events, and institutions. The Mint will issue a new coin in the Fed Presidents' series each year, working backward from the Twelfth District to the First District. First Vice President John Moore, who heads the Fed's National Cash Product Office, which is based in the Twelfth District, approached the U.S. Mint a number of years ago about the series. The aim is to educate the public about the Federal Reserve System and to celebrate the upcoming centennial.



Each dollar coin issued in the program features a Fed president on the obverse (heads side) design. Inscriptions include the president's name and District. The reverse (tails side) design of the coin depicts the District's geographic region overlaid with iconic images representing major sectors of the regional economy. Inscriptions include UNITED STATES OF AMERICA, \$1, and Federal Reserve System, 1913.

In its role managing the Fed's coin inventories, the Cash Product Office is coordinating the distribution of the new dollar coins to Reserve Bank vaults around the country. Demand for the new coins in the western United States is not expected to be high, since Williams is such a new president.

Cash windows in the Twelfth District will hold special hours for employees to obtain the coins. Look for more information in the April 4 Monday Morning Report.

What did you think of today's *In the News* story?

Do you have story ideas?

Tell us.