

# On the governance of macroprudential policies

Erlend Nier, IMF

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# Overview: what's needed?

- Clarity of objectives and understanding of tasks and perimeters
- Challenge: dynamic system requires powers
  - information, designation calibration
- Ensure powers used effectively:
  - Strong legal mandate
  - Congruence between mandate and powers
  - Independence and accountability.

# Prudential policies – two objectives

- “Microprudential”: **Investor (consumer) protection**
  - **Safety and soundness** of institution is **means** to ensure **protection** of those who have claims on financial institutions
    - When there is asymmetric information between issuers and buyers of such claims
      - e.g. depositors, holders of insurance claims and pensions
- “Macroprudential”: **Mitigation of systemic risk**

# Systemic risk - a definition

- Disruption to the **provision of financial services (credit)** that risks having a material adverse effect on the **real economy**. (IMF, 2009)
- **Two dimensions**
  1. disruption from **aggregate weakness**
  2. disruption from **individual failure**

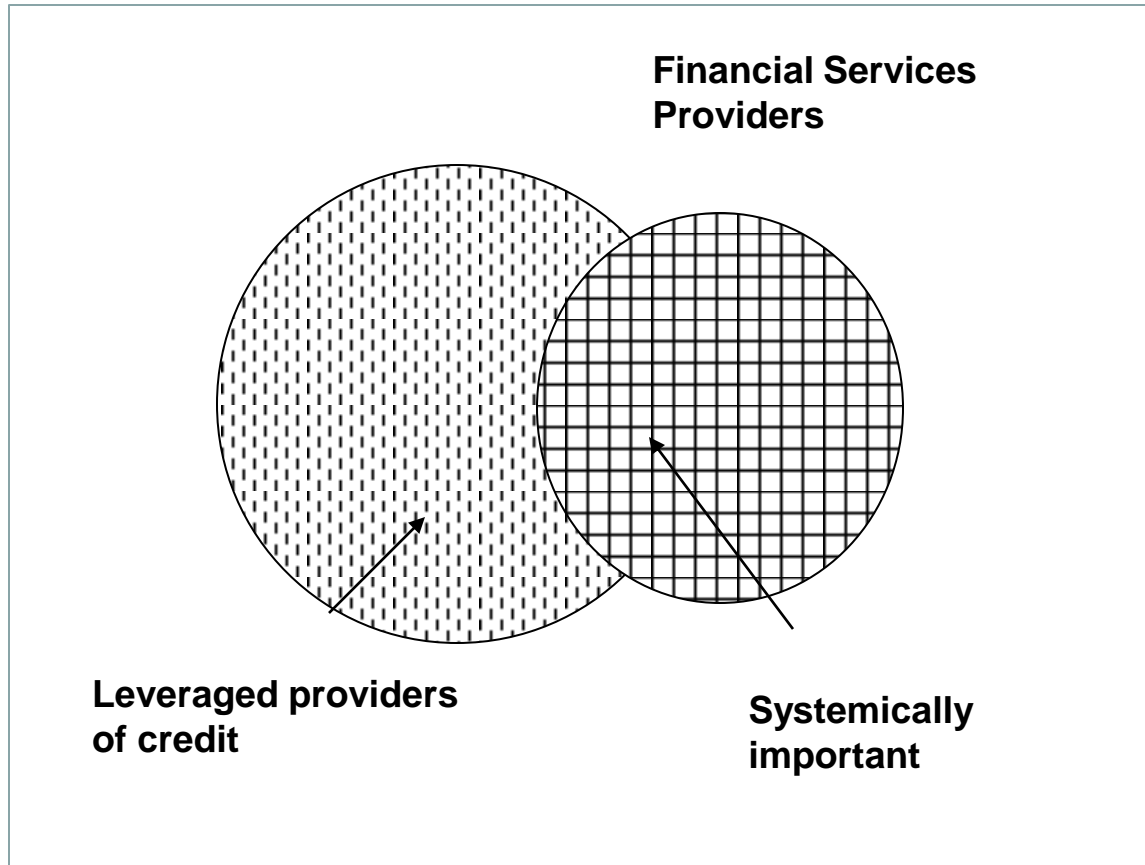
# Systemic risk externalities

- **Externalities**
  - from **aggregate** weakness
    - exacerbated by expectations of support (too many to fail)
  - from **individual** failure
    - exacerbated by expectations of support (too important to fail)
- create a **rationale** for intervention that is **distinct** from **consumer protection**
  - just as monetary and financial stability are distinct
    - one is insufficient to secure the other
    - can be well aligned, but also conflict

# Macroprudential regulation – three tasks

- reduce probability and impact of **aggregate weakness** by applying countercyclical measures
  - Complementing monetary policy
- reduce **impact** of **individual failure** by discouraging excessive **exposures** between financial institutions
  - Complementing oversight of clearing and settlement
- reduce **probability** of **individual failure** by applying surcharges that are **sensitive to systemic risk** posed
  - Complementing resolution tools

# Perimeters of regulation



# Perimeters of regulation

- Countercyclical measures:
  - all **leveraged providers of credit**, since their weakness collectively poses systemic risk
- Measures to reduce exposures (impact):
  - between all **leveraged providers of credit** and **systemically important institutions**
- Systemic surcharges (probability):
  - all **systemically important institutions** as a function of externality posed



# Basic challenge - dynamic system requires powers

- Financial sector **evolves** - continuously and sometimes fast - to exploit profitable opportunities.
  - Set of collectively systemic institutions can change
  - Set of individually systemic institutions can change
  - Level of systemic risk can change
    - both at aggregate and at individual levels
- Macroprudential regulation needs to respond flexibly; requires **powers**.

# Information collection powers

- Assessment of the financial sector as a whole is needed.
- Requires the power to collect information from **all financial services providers**
  - e.g. on exposures, business models, levels of leverage
  - preferably **directly** from firms (e.g. U.S. OFR)
    - alternatively from supervisors, commercial data warehouses

# Designation powers

- All **individually systemic** institutions need to be brought into scope (e.g. of surcharges)
  - irrespective of legal form and based on predefined criteria (e.g. interconnectedness, substitutability)
- All **collectively systemic** institutions need to be within scope, (e.g. of countercyclical measures)
  - irrespective of legal form and including non-banks:
    - GSEs?, investment banks?, money market mutual funds?

# Calibration powers

- **Efficiency:** stringency of macroprudential requirements function both of
  - level of systemic risk
    - can vary across time and sectors
  - implications for the cost of financial services
- Rules need to be complemented by **judgment**, taking in all information.

# Strong legal mandate

- Mandate needs to **open up** and **constrain** discretionary use of **powers**, by **defining objectives**:
  - Primary objective: safeguarding systemic stability
  - Secondary objectives, e.g.:
    - have regard to the need to maintain a level of financial services conducive to economic growth
    - have regard to interest of stakeholders (depositors) - in case of conflicts

# Aligning mandate and powers

- Whoever has mandate needs to have the tools (powers)
  - Obvious? Not always heeded pre-crisis (post crisis?)
- If macroprudential regulator is not the microprudential supervisor:
  - it needs to have control over (some power to **direct**) actions of micro-supervisor
    - e.g. hierarchical (subsidiary) structure planned in UK

# Independence and accountability

- **Independence:** to fortify the regulator against lobbying and political interference
- **Accountability:** to guard against incompetence and abuses of power
  - mechanisms need to **maintain distance to political process**, e.g. can require
    - communication of decisions and reasons to the public
    - annual report to parliament
    - a periodic review of the framework

# International cooperation

- International **minimum standards** can serve as useful benchmarks, but
  - may be insufficiently tailored to local conditions
  - yet encourage complacency
- May need to be **complemented by**
  - comprehensive **guidance**
  - active **national frameworks**
  - **regional cooperation**
    - e.g. ESRB in Europe



# Role of central banks

- Central banks can bring expertise and incentives; should have strong role
  - if macroprudential policies ineffective, central banks
    - need to do more “leaning” (second-best)
    - need to do more “cleaning” (third-best)
- But: need different governance for monetary and macroprudential policy
  - UK: central bank governor chairs Financial stability committee

# References

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