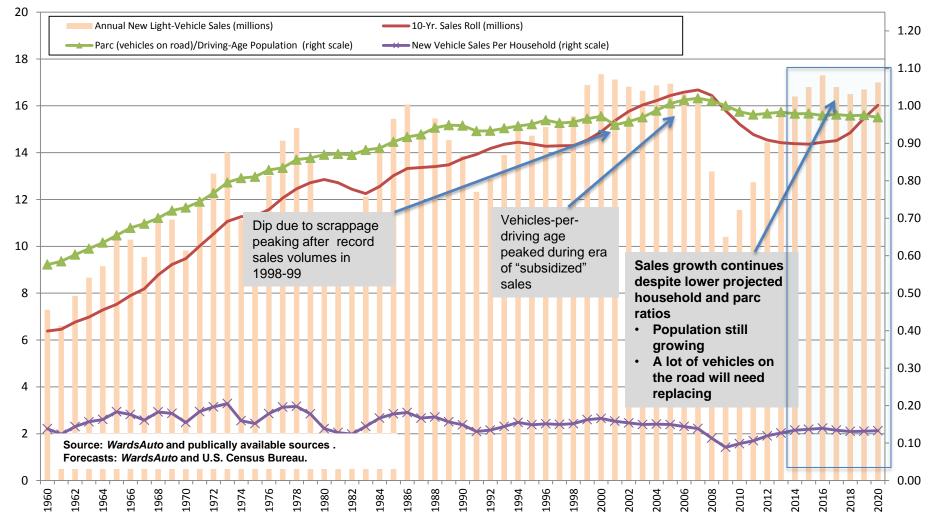
WardsAuto U.S. Automotive Industry Outlook – 2015

Federal Reserve Bank of Chicago Annual Economic Outlook Symposium December 5, 2014

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U.S. Light-Vehicle Sales – Vehicles to People

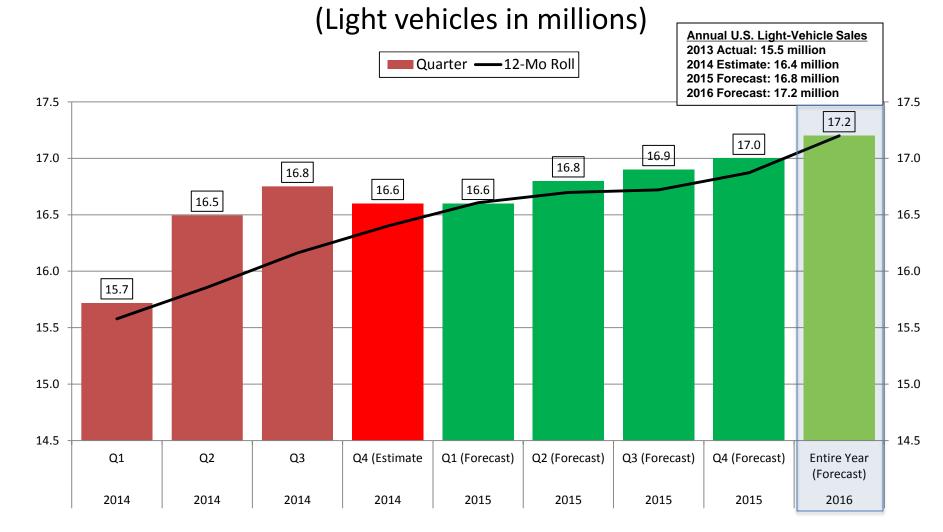


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U.S. Light-Vehicle Sales – Why Bullish

- Assume economic growth averages between 2% and 3% annually through 2020.
- Assume interest rates stay in line with economic growth.
- Growing population in general even though growth rates have slowed
- Used-vehicle prices could trend down but should remain relatively strong overall good in long run for new-vehicle sales (trade-in value)
- Heavy lease replacement at least through 2018-19
- More content on lower-price vehicles there is some blurring between premium-priced and non-premium
- Even if there is a cost penalty to meeting fuel efficiency mandates, there will be more smaller (or less robust) and lower-priced vehicles available trucks from CUVs to full-size pickups already have undergone major improvements in fuel efficiency in just the last year, with more improvements to come
- **THE BIG ONE**: Replacement the next five years will be a good time to be in the car and truck scrappage business; a lot of vehicles on the road for 10-plus years.
 - Millennials eventually will need vehicles (more will strike out on their own as long as economic and job growth continue)
 - More seniors, because they're living and driving longer, will replace vehicles that would not have been replaced in prior times

U.S. Sales – Seasonally Adjusted Annual Rate (SAAR)

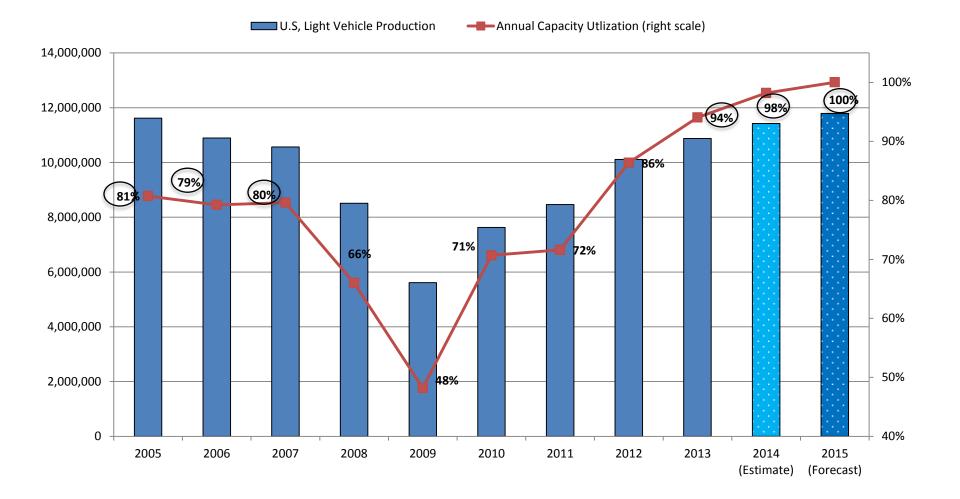


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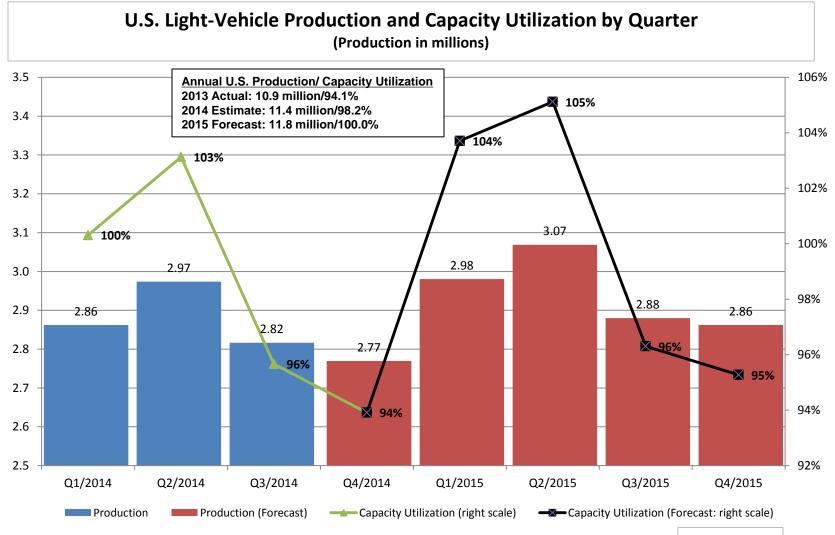
Short-Term Sales Outlook – cont.

- There is still pent-up demand created from the recession that should last through 2016 scrappage should accelerate.
- Economic growth expected to be good
- Off-lease volume will continue gaining steam
- Competitive pressure expected to push up retail incentive activity, though not necessarily to out-of-control levels
- Fuel prices expected to remain relatively low
- The specter of rising interest rates should not have much of a negative effect in 2015 or 2016 subprime lending continues to expand
- New offerings and key redesigns in the fast-growing cross/utility segment
- Pickups and large sport/utility vehicles boost industry volume through fresh product and competitiveness Last stand of the traditional truck?

U.S. Light-Vehicle Production vs. Capacity Utilization



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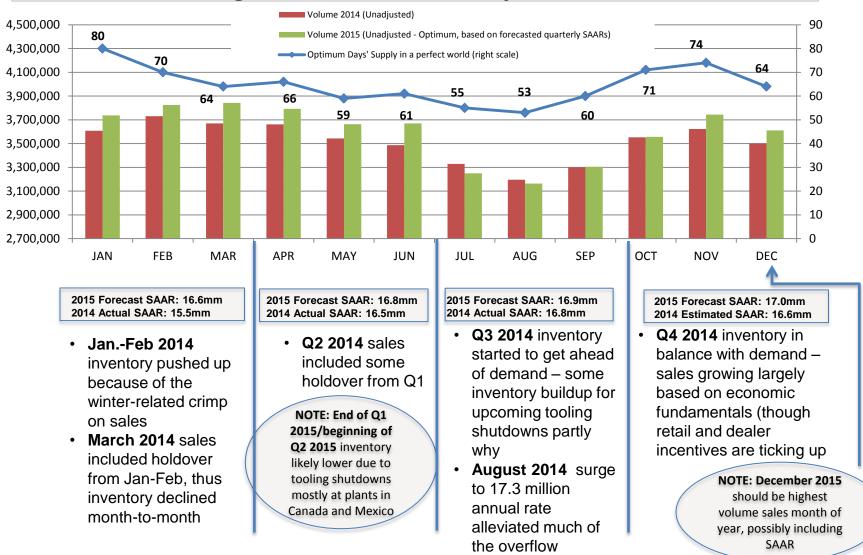
Source: WardsAuto

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U.S. Light-Vehicle Inventory Assessment

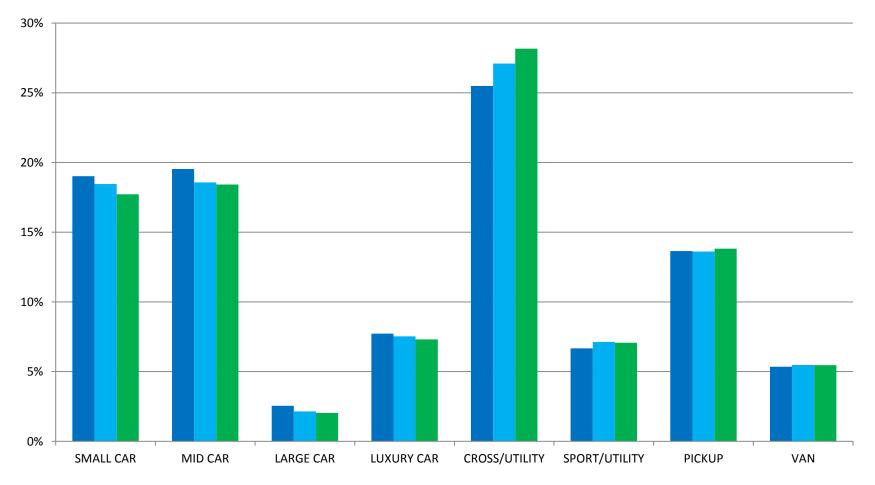


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U.S. Light-Vehicle Sales by Segment Group

2013 (Actual) 2014 (Estimate) 2015 (Forecast)



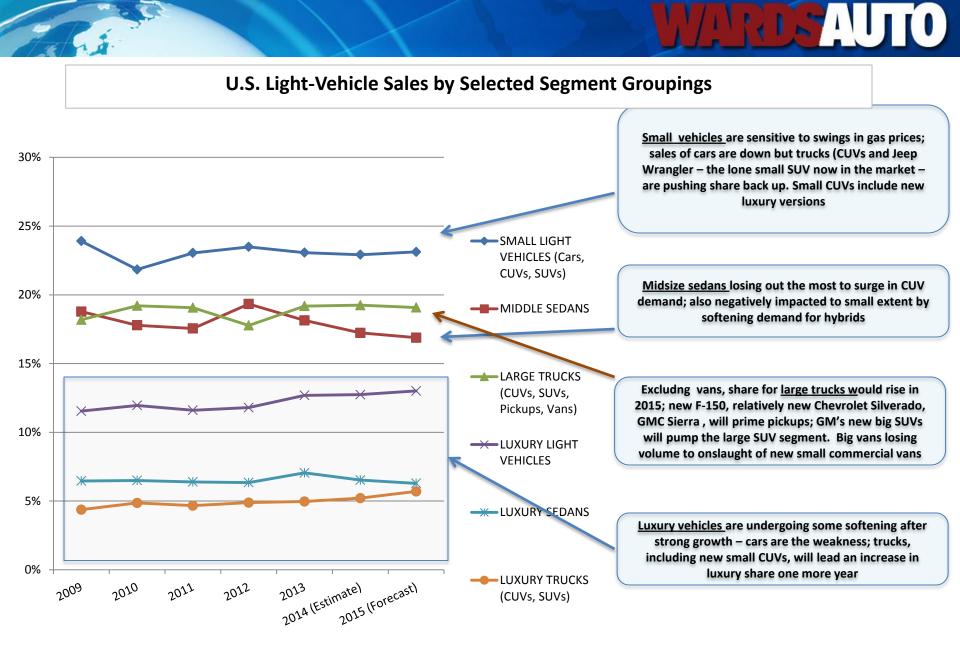
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U.S. Light-Vehicle Sales: % Share by Segment (Including projected segment best-sellers 2015 Calendar Year)

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	<u>2009</u>	<u>2010</u>	<u>2011</u>	2012	<u>2013</u>	<u>2014</u>	2015 2015 Segment Best Sellers	
SMALL LOWER	3.8	3.6	3.9	4.0	4.0	4.2	3.9 Nissan Versa, Kia Soul	
SMALL UPPER	15.3	13.9	13.7	14.2	13.8	13.2	12.8 Honda Civic, Toyota Corolla	
SMALL SEDAN TOTAL	19.0	17.4	17.6	18.2	17.8	17.4	16.7	Car share
MIDDLE LOWER	15.6	14.6	14.6	16.3	15.5	14.8	14.5 Toyota Camry, Honda Accord	
MIDDLE UPPER (near-premium)	3.2	3.2	3.0	3.0	2.6	2.4	2.4 Toyota Prius, Nissan Maxima	will turn up
MIDDLE SEDAN TOTAL	18.8	17.8	17.6	19.3	18.1	17.2	16.9	if pump
LARGE CAR	4.2	4.0	3.2	2.8	2.6	2.1	2.0 Chevrolet Impala, Dodge Charger	prices rise
LARGE SEDAN TOTAL	4.2	4.0	3.2	2.8	2.6	2.1	2.0	, (>\$3.50 for
LUXURY LOWER	4.5	4.4	4.4	4.4	4.9	4.3	4.1 BMW 3-Series, Mercedes C-Class	significant
LUXURY MIDDLE	1.6	1.7	1.5	1.5	1.6	1.7	1.6 Mercedes E-Class, BMW 5-Series	-
LUXURY UPPER	0.4	0.5	0.5	0.5	0.6	0.5	0.5 Mercedes S-Class, Tesla Model S	turnaround
LUXURY SEDAN TOTAL	6.5	6.5	6.4	6.3	7.1	6.5	6.3	
SMALL SPECIALTY	0.9	0.6	0.8	1.3	1.2	1.0	1.0 Fiat 500, Volkswagen Beetle	
MIDDLE SPECIALTY	1.9	1.9	1.6	1.5	1.4	1.3	1.5 Ford Mustang, Chevrolet Camaro	
LUXURY SPECIALTY	0.3	0.3	0.3	0.3	0.3	0.5	0.6 BMW 4-Series, Audi A5	
SPECIALTY CAR TOTAL	3.0	2.7	2.7	3.1	2.9	2.9	3.1	
LUXURY SPORTS CAR	0.4	0.3	0.3	0.3	0.4	0.5	0.5 Chevrolet Corvette, Porsche 911	
SPORTS CAR TOTAL	0.4	0.3	0.3	0.3	0.4	0.5	0.5	
SMALL CROSS/UTILITY	2.1	2.1	2.7	2.1	2.6	3.0	3.5 Subaru XV Crosstrek, Jeep Patriot	
MIDDLE CROSS/UTILITY	14.2	15.9	15.6	15.5	16.1	17.4	17.6 Honda CR-V, Ford Escape	
LARGE CROSS/UTILITY	2.6	2.6	2.4	1.9	2.5	2.2	2.1 Chevrolet Traverse, GMC Acadia	
TOTAL NON LUX. CROSS/UTILITY	18.9	20.6	20.7	19.5	21.2	22.6	23.2	
SMALL LUX. CROSS/UTILITY	0.2	0.2	0.2	0.3	0.4	0.4	0.9 Mercedes GLK, Audi Q3	
MIDDLE LUXURY CROSS/UTILITY	2.6	2.9	3.0	3.1	3.0	3.1	3.2 Lexus RX, Cadillac SRX	
LARGE LUXURY CROSS/UTILITY	0.6	0.8	0.7	0.8	0.9	0.9	0.9 Acura MDX, Infiniti QX60	
TOTAL LUXURY CROSS/UTILITY	3.4	3.9	3.9	4.2	4.3	4.4	5.0	
SMALL SPORTS/UTILITY	1.7	1.5	1.7	1.6	1.0	1.1	1.0 Jeep Wrangler (only offering)	
MIDDLE SPORTS/UTILITY	2.0	2.4	3.3	3.3	3.3	3.5	3.3 Ford Explorer, Jeep Grand Cherokee	
LARGE SPORTS/UTILITY	2.2	2.1	2.1	1.6	1.7	1.8	2.0 Chevrolet Tahoe, Chevrolet Suburban	
TOTAL NON LUX. SPORTS/UTILITY	5.9	6.0	7.0	6.5	6.0	6.4	6.3	
MIDDLE LUXURY SPORT/UTILITY	0.5	0.5	0.3	0.3	0.3	0.3	0.3 Lexus GS, Range Rover Sport	
LARGE LUXURY SPORT/UTILITY	0.5	0.5	0.5	0.4	0.4	0.4	0.4 Cadillac Escalade, Cadillac Escalade ESV	
TOTAL LUXURY SPORTS/UTILITY	1.0	1.0	0.8	0.7	0.7	0.8	0.7	
SMALL PICKUP	2.6	2.3	2.3	1.9	1.6	1.5	1.8 Toyota Tacoma, Chevrolet Colorado	
LARGE PICKUP	10.7	11.6	11.7	11.2	12.1	12.1	12.0 Ford F-Series, Chevrolet Silverado	
TOTAL PICKUP	13.3	13.9	14.0	13.1	13.6	13.6	13.8	
SMALL VAN (mostly minivans)	4.1	4.2	4.0	4.0	3.7	3.7	3.9 Chrysler Town & Country, Dodge Caravan	
LARGE VAN	1.5	1.7	1.8	1.7	1.7	1.7	1.6 Ford Transit, Chevrolet Express	
TOTAL VAN	5.6	5.9	5.8	5.8	5.3	5.4	5.5	

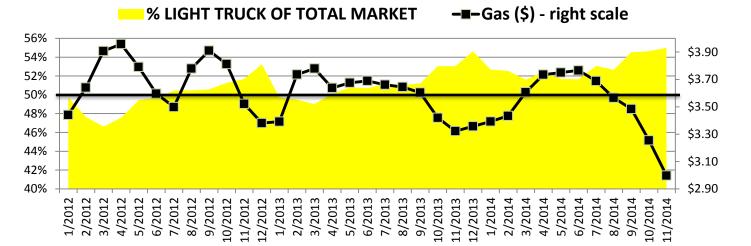
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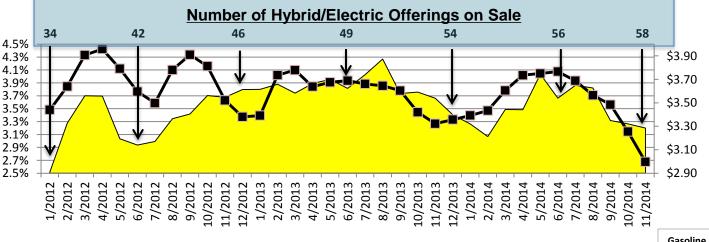


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Monthly U.S. Sales vs. Gasoline Retail Price (\$US per gallon)



% HYBRID/ELECTRIC OF TOTAL MARKET
−■−Gas (\$) - right scale



Lower fuel prices help total volume but are having a greater effect on the mix – **MORE TRUCKS**

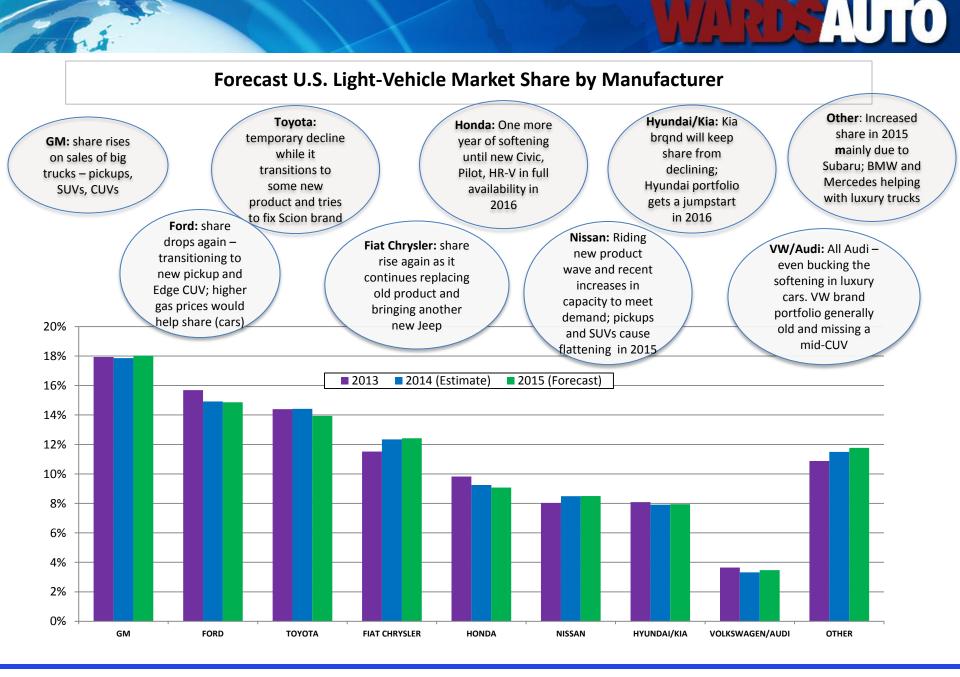
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 Helping sales of pickups and SUVs, but it's really the small and midsize crossovers supplanting small and midsize cars that is pushing up truck penetration

 Lower fuel prices is capping demand for alternative fuel vehicles

Gasoline Prices: U.S. Energy Information Administration

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Thank You

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