

IMPROVING U.S. MONETARY POLICY COMMUNICATIONS

June 4, 2019

Stephen G. Cecchetti and Kermit L. Schoenholtz





FOMC Communications

- Enormous progress since 1993
 - Transparency fosters accountability and enhances credibility
 - Level and uncertainty of inflation declined markedly
- Communications reinforce commitment to mandate
 - Price stability
 - Maximum sustainable employment

FOMC Communications

- Enormous progress since 1993
- Transparency fosters accountability and enhancementability.
 Level and uncertainty of inflation markedly.
 Communication and the commitment to mandate.
 Procearability.

 - - Maximum sustainable employment

- Interviews
- Objectives
 - Link key communications to annual statement on goals
 - Simplify public statements (while conveying divergences of view)
 - Clarify how policy will react to changing conditions
 - Highlight policy uncertainty and risks

- Interviews
- Objectives
 - Link key communications to annual statement on goals
 - Simplify public statements (while conveying divergences of view)
 - Clarify how policy will react to changing conditions
 - Highlight policy uncertainty and risks

- Interviews
- Objectives
 - Link key communications to annual statement on goals
 - Simplify public statements (while conveying divergences of view)
 - Clarify how policy will react to changing conditions
 - Highlight policy uncertainty and risks

- Interviews
- Objectives
 - Link key communications to annual statement on goals
 - Simplify public statements (while conveying divergences of view)
 - Clarify how policy will react to changing conditions
 - Highlight policy uncertainty and risks

- Interviews
- Objectives
 - Link key communications to annual statement on goals
 - Simplify public statements (while conveying divergences of view)
 - Clarify how policy will react to changing conditions
 - Highlight policy uncertainty and risks

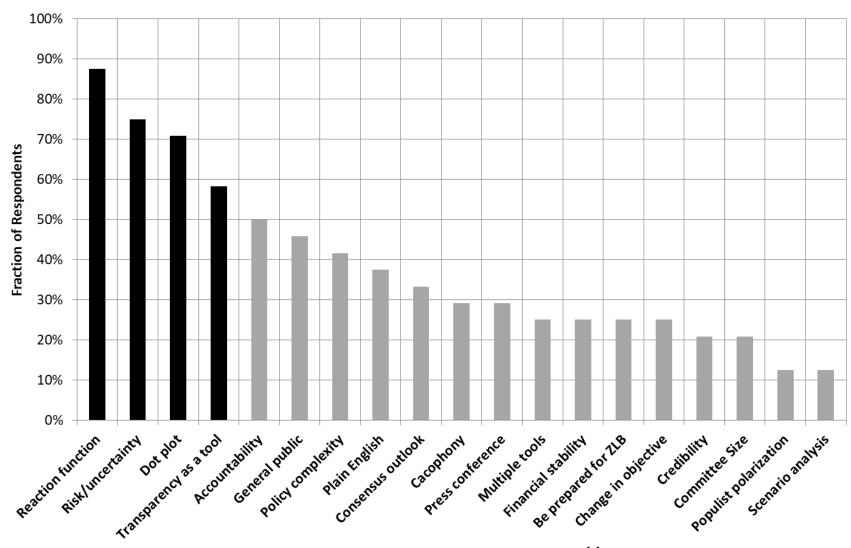
Our Analysis

- Interviews
- What we learn from the SEP
- Recommendations

Interviews

- Three open-ended questions
 - 1. What do you see as the primary objectives of FOMC communication?
 - 2. How do you think FOMC communication should evolve over the next five to ten years?
 - 3. What do you view as the greatest challenges to effective FOMC communication?
- 24 respondents in writing and oral interviews

Frequency of Topics Mentioned



- Policy reaction function
- Uncertainty and risks
- Dot plot/matrix
- Transparency as a tool
- Communicating w/ public in plain English

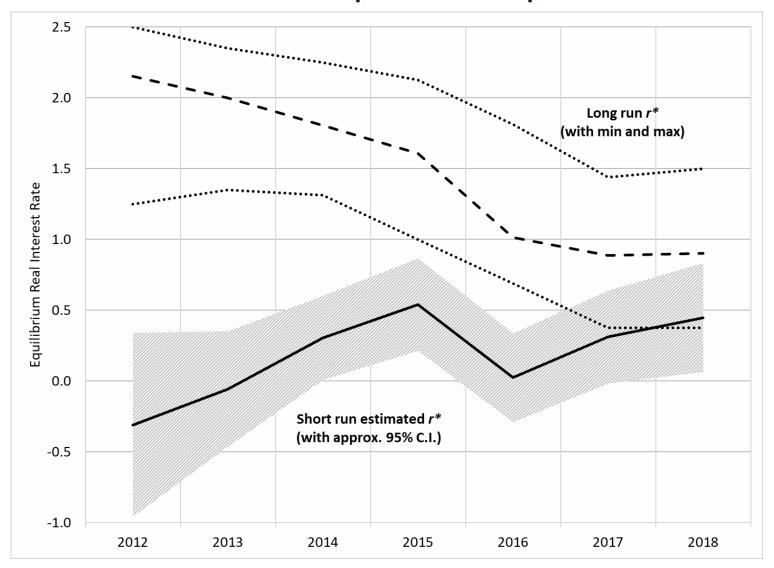
The Survey of Economic Projections (SEP)

- Information in the median
- Incremental value of the matrix
- Unavoidable policy uncertainty

The Median Projections

- Assume representative policymaker
- Interpret simple reaction function
- Estimate annual equilibrium real rate

SEP Median Implied Equilibrium Real Rates



Long run *r** falls: +2.15% to + 0.90%

Short run *r** rises: -0.31% to +0.44%

The Matrix

- Infer individual reaction functions
 - Meeting by meeting, unless there are names
 - Without names, people will infer identities
- Assess stability of the median
- Foster systematic policy and enhance deliberations

Uncertainty and risks

- Historical projection error ranges
- Published in the full SEP (with a lag)
- Severely underutilized

Error Bands: March 2019 SEP

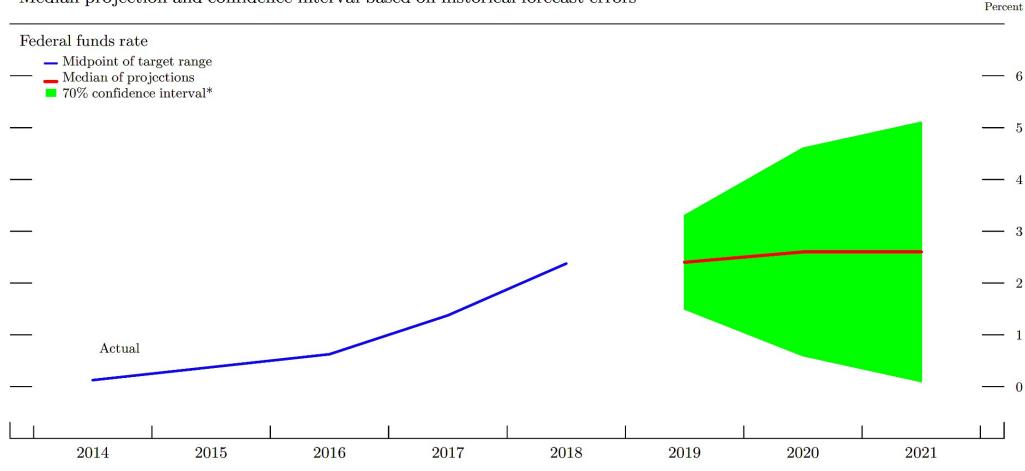
March 2019 Survey of Economic Projections for 2021					
	Median Projection (%)	70 percent range (%)			
Inflation	2.0	0.9 to 3.1			
Growth	1.8	-0.1 to 3.7			
Unemployment	3.9	2.2 to 5.7			
Federal Funds Rate	2.6	0.1 to 5.1			

Source: Federal Open Market Committee Survey of Economic Projections, March 2019 (published April 10, 2019).

Federal Funds Rate Projection Fan Chart

(with 70% confidence, March 2019 SEP)

Median projection and confidence interval based on historical forecast errors



Source: Federal Open Market Committee Survey of Economic Projections, March 2019 (published April 10, 2019).

- Focus on objectives to improve communications
 - Link all key communications to annual statement on goals
 - Simplify public statements (while conveying divergences of view)
 - Clarify how policy will react to changing conditions
 - Highlight policy uncertainty and risks

- Focus on objectives to improve communications
 - Link all key communications to annual statement on goals
 - Simplify public statements (while conveying divergences of view)
 - Clarify how policy will react to changing conditions
 - Highlight policy uncertainty and risks
- Two Examples
 - Post-Meeting Statement
 - Concise Inflation Report
 (Other possibilities include the minutes)

Post-Meeting Statement

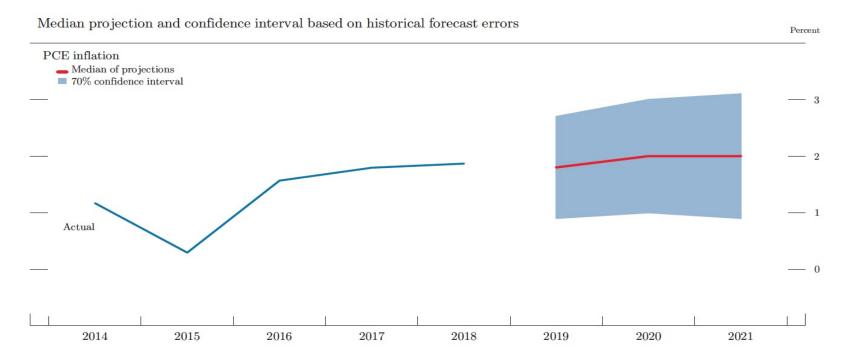
- Elements
 - Statement of the decision, including votes
 - Rationale for the decision, including the reason for dissents
 - Discussion of uncertainties and risks
- Principles
 - Readable by a high-school senior
 - Link to the Statement on Longer-run Goals and Monetary Policy Strategy
 - Foster group accountability (use first-person plural pronouns)

A Simpler Post-Meeting Statement

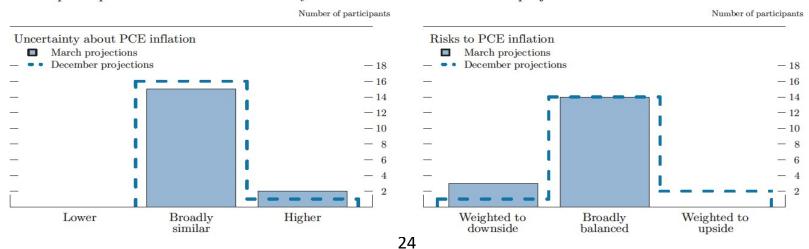
Date	Number of Words		Flesch-Kincaid Grade Level	
	Original	Alternative	Original	Alternative
Dec 2017	427	270	16.3	12.5
Mar 2019	303	300	16.4	10.7

- Post-Meeting Statement
- Concise Inflation Report
 - Elements
 - Fan charts for inflation, growth, unemployment and the interest rate
 - Short narrative describing modal outcome, uncertainty and risks
 - Data appendix: medians, dot plot, error ranges, and matrix
 - Principles
 - Readable by a high-school senior
 - Link to the Statement on Longer-run Goals and Monetary Policy Strategy
 - Foster group accountability (use first-person plural pronouns)

Inflation Fan Chart: Uncertainty & Risks, Mar 2019







- Post-Meeting Statement
- Concise Inflation Report
- Benefits
 - Emphasizes link to longer-run goals
 - Broadens public access
 - Shifts focus to uncertainties and risks
 - Coordinates external communication
 - Improves quality of internal debate



IMPROVING U.S. MONETARY POLICY COMMUNICATIONS

June 4, 2019

Stephen G. Cecchetti and Kermit L. Schoenholtz



